



Council of the
European Union

Brussels, 12 October 2020
(OR. en)

11723/20

PECHE 305

COVER NOTE

From:	Secretary-General of the European Commission, signed by Ms Martine DEPREZ, Director of the Registry
date of receipt:	2 October 2020
To:	Mr Jeppe TRANHOLM-MIKKELSEN, Secretary-General of the Council of the European Union

No. Cion doc.:	SWD(2020) 221 final
Subject:	COMMISSION STAFF WORKING DOCUMENT EVALUATION Interim Evaluation of the direct management component of the European Maritime and Fisheries Fund (EMFF)

Delegations will find attached document SWD(2020) 221 final.

Encl.: SWD(2020) 221 final



Brussels, 2.10.2020
SWD(2020) 221 final

COMMISSION STAFF WORKING DOCUMENT

EVALUATION

Interim Evaluation of the direct management component of the European Maritime and Fisheries Fund (EMFF)

{SWD(2020) 222 final}

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GLOSSARY

ABAC	Accrual-based accounting – the European Commission’s accounting system
AC	Advisory Council
Baltic SCOPE	Project on spatial planning in the Baltic
BTM	Blue Time Machine – digital representation of blue planet
CCAMLR	Commission for the Conservation of Antarctic Marine Living Resources – part of the Antarctic Treaty System
CFP	EU’s Common Fisheries Policy
CISE	Common Information Sharing Environment (for maritime surveillance)
CMO	Common Market Organisation (for fisheries)
DCF	Data Collection Framework (for fisheries)
DG	Directorate General of the European Commission
EASME	Executive Agency for Small and Medium Enterprises
EFCA	European Fisheries Control Agency
EMFF	European Maritime and Fisheries Fund
EMODnet	European Marine Observation and Data Network
EMSA	European Maritime Safety Agency
ENV	Directorate General for Environment of the European Commission
ERIC	European Research Infrastructure Consortium
ESI	European Structural and Investment (Fund)
EU	European Union
EUMOFA	European Market Observatory for Fisheries and Aquaculture Products
FAIR	findable, accessible, interoperable, and reusable
FAME	Fisheries and Aquaculture Monitoring and Evaluation under the European Maritime and Fisheries Fund (EMFF)
FAME SU	Fisheries and Aquaculture Monitoring and Evaluation under the European Maritime and Fisheries Fund (EMFF) Support Unit
FARNET	Fisheries Area Network the community of people implementing Community-Led Local Development (CLLD) under the European Maritime and Fisheries Fund (EMFF)
FLAG	Fisheries Local Action Groups (FLAGs) are partnerships between fisheries actors and other local private and public stakeholder
FRONTEX	European Border and Coastguard Agency
GES	Good Environmental Status
GFCM	General Fisheries Commission for the Mediterranean
GROW	European Commission Directorate General for Internal Market, Industry, Entrepreneurship and SMEs
IATTC	Inter-American Tropical Tuna Commission
ICCAT	International Commission for the Conservation of Atlantic Tunas
ICES	International Council for the Exploration of the Sea
IFDM	Integrated Fisheries Data Management
IMP	Integrated Maritime Policy
IMS	Information Management System (for maritime surveillance)
INTERREG	Part of the European Regional Development Fund supporting cross-border, transnational and interregional cooperation
IPCC	Intergovernmental Panel on Climate Change
IT	Information technology

MARE	European Commission Directorate General for Maritime Affairs and Fisheries
MedFish4Ever	Ministerial declaration for strengthening fisheries management and governance in the Mediterranean
MS	Member State (of the European Union)
MSFD	Marine Strategy Framework Directive
MSP	Maritime Spatial Planning
RCG	Regional Coordination Groups (for fisheries data)
RFMO	Regional Fisheries Management Organisation
SimCelt	Cross-border spatial planning project involving UK, Ireland and France
SROCC	IPCC Special Report on the Ocean and Cryosphere in a Changing Climate
STECF	Scientific, Technical and Economic Committee for Fisheries
UN	United Nations
UNCLOS	United Nations Convention for the Law of the Sea

1. INTRODUCTION

The European Maritime and Fisheries Fund (EMFF)¹ supports the EU’s Common Fisheries Policy (CFP) and Integrated Maritime Policy (IMP). National authorities implement 90% of the Fund under shared management. Just over 10% (a total of €647,275,400 over the seven-year funding period 2014-2020) has been earmarked for measures that are implemented directly by the European Commission and the Executive Agency for Small and Medium Enterprises (EASME). Between 200 and 300 contracts under this direct management part of the programme are signed each year.

This interim evaluation assesses the efficiency, effectiveness, relevance, coherence and added value of the measures managed under direct management. The results will be used to guide the implementation of the last year of the programme and its follow-up in 2021-2027.

The analysis presented in this report draws on information from several sources: an external study² (the Coffey evaluation report), an open public consultation, opinions expressed on individual components of the EMFF in open literature and insights of officials in the European Commission and the Executive Agency for Small and Medium-sized Enterprises (EASME). It covers the period 2014-2018 which is slightly more than halfway through the programme.

The measures under direct management cover nine specific objectives, each with an earmarked budget allocation which was amended by a delegated regulation in 2017.³ One of these, “cross-cutting actions”, included three very distinct sub-objectives which required separate treatment. This evaluation therefore covers measures to meet 11 identifiable objectives as well as technical assistance to support the shared management component of the EMFF.

Communication activities were not included as they have been evaluated separately.

2. BACKGROUND TO THE INITIATIVE

DESCRIPTION OF THE INITIATIVE AND ITS OBJECTIVES

The Common Fisheries Policy⁴ aims to ensure that fishing and aquaculture activities be environmentally sustainable over the long-term and managed in a way that is consistent with the objectives of achieving economic, social and employment benefits, and of contributing to the availability of food supplies. The Integrated Maritime Policy is based on a clear recognition that all matters relating to oceans and seas are interlinked, and that sea-related policies must develop in a joined-up way if we are to achieve the desired results⁵.

The European Maritime and Fisheries Fund supported these objectives through a package of measures, each with a specific objective.

1 Regulation (EU) No 508/2014

2 Interim evaluation study of the implementation of the direct management component of the EMFF Regulation (Articles 15 and 125) Coffey and Partners, 2018
<https://op.europa.eu/en/publication-detail/-/publication/1f424d68-d670-11e8-9424-01aa75ed71a1/language-en>

3 C(2017) 3881

4 Regulation (EU) No 1380/2013

5 COM(2007) 574

Development and implementation of integrated governance of maritime and coastal affairs (Article 82.1)

5% of budget, increasing to 6% after the 2017 amendment

The aim was to help break down silos between ministries, departments and agencies and between countries in order to lead to a more integrated approach to matters concerning the sea. Particular emphasis was placed on encouraging cooperation amongst authorities around a sea basin. This included non-EU countries which is particularly relevant for the Mediterranean and the Black Sea.

This was largely accomplished through events, the largest being European Maritime Day held each year in a different coastal city, and through assistance mechanisms; these being secretariats who maintained on-line platforms, gathered information on relevant activities and funding opportunities, organised workshops for stakeholders and disseminated this information

Development of cross-sectoral activities (Article 82.2)

33% of budget, falling to 24% after 2017 amendment

The aim of these three activities was to improve coordination between different authorities within a country and between different countries. There were three strands, each targeting a separate objective:

1) improving the sharing and usability of marine data

Data on the marine environment is essential for those managing or engaging in economic activity on the sea. A prototype Marine Observation and Data Network (EMODnet) was already gathering data held by institutions in the EU and neighbouring countries and distributing them in a FAIR (findable, accessible, interoperable, reusable) manner. Following on from the 2012 Commission Green Paper “Marine Knowledge 2020”⁶, the aim was to continue this “*flagship project to build a seamless multi-resolution digital seabed map of European waters by 2020 (...) accompanied by access to timely observations and information on the present and past physical, chemical and biological state of the overlying water column*”. The work under the EMFF involved (1) building a partnership of over 100 institutions to construct this digital map (2) undertaking stress tests to identify gaps and fitness for purpose and (3) supporting the deployment of Argo floats⁷ to measure oceanic temperature and salinity.

2) facilitating the sharing of information between authorities responsible for management, safety and security of activities at sea, particularly through the Common Information Sharing Environment (CISE)

The aim was to complement the flow of information between maritime authorities – coastguards, border guards, fisheries inspectors, navigation authorities, customs officers, etc. – with a voluntary sharing of relevant information not already legally required in accordance

⁶ COM(2012) 473 final.

⁷ A global array of 3,800 free-drifting profiling floats that measures the temperature and salinity of the upper 2000 m of the ocean.

with EU-law to be collected, reported, exchanged and shared, in order to build up an enhanced picture of what is happening at sea and to detect illegal or dangerous activity. This was accomplished in two ways (1) creating a coastguard forum to bring coastguards from different countries together to share experience and best practice and (2) building a Common Information Sharing Environment (CISE) that would allow information to pass between authorities in a secure and efficient manner.

- 3) helping Member States implement the Maritime Spatial Planning Directive, with a particular focus on ensuring coherence between neighbouring countries

The 2014 Maritime Spatial Planning Directive⁸ obliged EU Member States to develop plans for their waters by 2021 defining where and how activities would be permitted in their waters. The objective of the EMFF measure was to help Member States achieve this objective. Particular emphasis was given to facilitating the obligation for Member States to take into account the plans of their neighbours through projects that brought authorities from different Member States sharing a common sea basin together.

Support for sustainable economic growth, employment, innovation and new technologies (Article 82.3)

2% of budget, increasing to 17% after 2017 amendment

The Commission Communication on Blue Growth⁹ originally aimed to promote growth in five strategic areas not already subject to significant EU attention – aquaculture, coastal tourism, marine biotechnology, ocean energy and seabed mining – but later covered a broader set of activities; particularly those that contributed to societal goals such as decarbonisation or the circular economy.

Initial spending on this objective was largely on studies to identify the state of play in these five sectors, especially bottlenecks to growth. And, since many of these studies identified lack of investment as a significant barrier, later efforts focused on this aspect. After the 2017 amendment to the EMFF regulation, an increasing proportion of the budget was spent on bottom-up projects whereby small and medium-sized enterprises obtained grants enabling them to enter the market or scale-up their activities. From 2019 these grants were conditional on obtaining a letter of intent from a body willing to invest in the activity subject to the grant award. An assistance mechanism was set up to provide coaching and advice to the enterprises seeking investment.

Promotion of the protection of the marine environment (Article 82.4)

5% of budget

The Marine Strategy Framework Directive¹⁰ has been identified as the environmental pillar of the integrated maritime policy. It sets an objective of achieving good environmental status (GES) of the EU's marine waters by 2020 and thus protecting the resource base upon which marine-related

⁸ Directive 2014/89/EU.

⁹ COM(2012) 494 final.

¹⁰ Directive 2008/56/EC of the European Parliament and of the Council of 17 June 2008 establishing a framework for community action in the field of marine environmental policy.

economic and social activities depend. The environmental status is constructed from 11 descriptors. Measures under the EMFF mainly involved studies to identify how to measure these descriptors and how to identify and quantify the human activities that influence them.

Collection, management and dissemination of scientific advice under the CFP (Article 85.1)

11% of budget

The EU is responsible for setting measures to ensure the sustainability of the European fishing industry by protecting fish population size and productivity over the long term. This requires significant scientific expertise to identify the appropriate measures – quotas for catches, limits to fishing effort, temporary or permanent avoidance of protected areas, restrictions on fishing gear etc. Since the marine environment and fishing practices change with time and since there are many unknown or unmeasurable factors that influence the size and nature of the stocks, the scientific advice needs to be updated regularly. Most stock advice is reviewed annually.

Advice on specific questions was mainly provided by scientists working under the auspices of the International Council for the Exploration of the Sea (ICES and the Scientific, Technical and Economic Committee for Fisheries (STECF), supported by the Commission’s Joint Research Centre, which provided the secretariat. Some advice on Mediterranean stocks was provided separately under Article 85.3 of the EMFF “*voluntary contributions to international organisations*”.

Where advice was needed that required more information than can be obtained from readily available data, the EMFF has financed studies.

Data collection was co-financed separately under the shared management component of the EMFF. The direct management component helped countries to coordinate this collection with other countries sharing the same sea basin.

Specific control and enforcement measures under the CFP (Article 85.2)

19% of the budget, falling to 11% after the 2017 amendment

Member States are responsible for enforcing the Common Fisheries Policy rules in their water and in their vessels but need to communicate and report to other Member States, to the European Fisheries Control Agency and the Commission. Most of the budget was allocated to building and maintaining an information technology system that could facilitate this. A smaller share was dedicated to inspections by the Commission of national control and enforcement processes.

It was originally intended to finance the joint chartering of patrol vessels but this option was not taken up for reasons explained later in this evaluation (page 43)

Voluntary contributions to international organisations (Article 85.3)

10% of the budget, increasing to 13% after the 2017 amendment

Regional fisheries management organisations (RFMOs) are international organisations formed by countries with fishing interests in a given area. Some of them manage all the fish stocks found in that specific area, while others focus on particular highly-migratory species, notably tuna, throughout vast geographical areas. The European Commission represents the Member States

who fish the stocks in question. The European Commission plays an active role in 6 tuna and 11 non-tuna RFMOs or other regional fisheries bodies.

The EMFF awarded grants to 14 separate bodies (over and above the membership fees) to cover specific purposes such as scientific research or administrative capacity. A significant share of the financing to the United Nations Food and Agriculture Organisation was allocated to building capacity at the General Fisheries Commission for the Mediterranean.

Advisory Councils and communication (Article 85.4)

9% of total budget, falling to 7% after the 2017 amendment

The Advisory Councils (ACs) are stakeholder-led organisations that provide the Commission and EU countries with recommendations on fisheries management matters. This may include advice on conservation and socioeconomic aspects of management of fisheries and aquaculture, and on simplification of rules. Advisory Councils are consulted in the context of regionalisation. They can also contribute to data for fisheries management and conservation measures.

Advisory Councils are composed of representatives from the industry and from other interest groups (with a 60% - 40% allocation of the seats in the general assembly and the executive committee). Ten Advisory Councils received EU financial assistance from the EMFF over the period of this evaluation for pursuing an aim of general European interest. A new Council for the Outermost Regions was set up in 2019¹¹.

Market intelligence, including the establishment of electronic markets (Article 85.5)

9% of total budget, falling to 7% after the 2017 amendment.

The EMFF supports the enhance of transparency and efficiency of the market for fishery and aquaculture products for producers, processors, importers, retailers, consumers, markets' analysts and policy makers through the EU Market Observatory for Fisheries and Aquaculture products (EUMOFA)

EUMOFA enables direct monitoring of the volume, value and price of fishery and aquaculture products, from first sale to the retail stage, including imports and exports. Data are collected from EU countries, Norway, Iceland and from EU institutions, updated every day.

INTERVENTION LOGIC

The EMFF measures were designed to stimulate the blue economy and strengthen healthy ecosystems. Cooperation between the different communities and government departments responsible was a third objective which contributed to the other two. A broad package of measures aimed at private industry, public authorities, the research community and civil society involving advice, events, studies, capacity building, organisational support, dissemination of data and knowledge and bottom-up projects were financed.

The relationship and pathways between the measures and the desired outcomes is illustrated in Figure 1.

¹¹ Communication from the Commission regarding the start of functioning of the Advisory Council for Outermost Regions (2019/C 219/03).

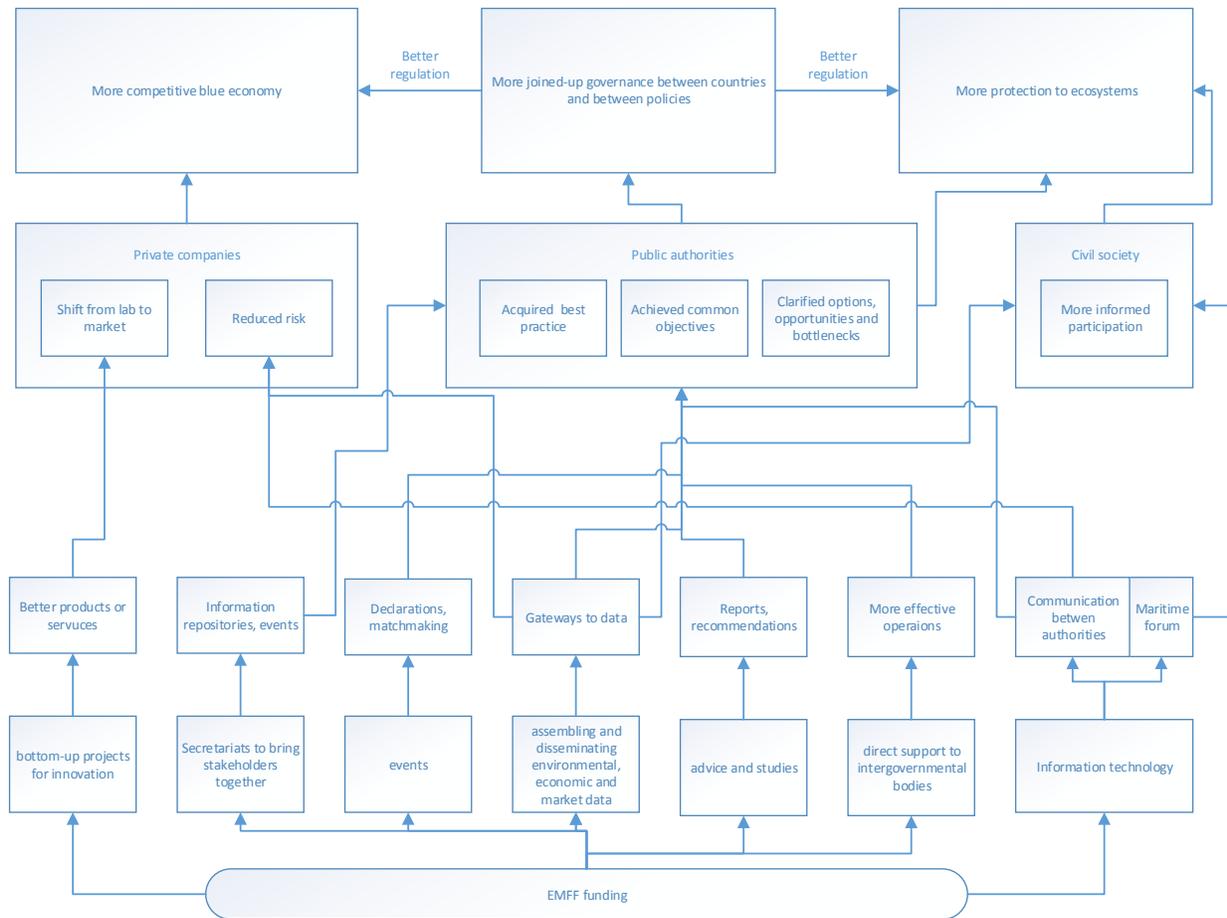


Figure Intervention logic

BASELINE

Common Fisheries Policy

Although there were some differences in detail, measures in support of the Common Fisheries Policy (Articles 85.1-85.4) were mainly continuations of measures previously carried out under Council Regulation (EC) No 861/2006. A study to evaluate the first three of these measures¹² provides a baseline. It drew the following conclusions.

Collection, management and dissemination of scientific advice under the CFP (Article 85.1)

The study found that the timeliness of data submissions could have been improved and that better tracking was needed to assess how the advice is taken account of in fisheries management. Nevertheless, the objectives could not have been met by individual Member States alone. Responsibility for data collection shifted to the shared management part of the EMFF after 2013 with regional coordination handed to Member States in line with the Common Fisheries Policy's regionalisation strategy.

¹² Ex post evaluation on Union financial measures for the implementation of the Common Fisheries Policy and in the area of the Law of the Sea 2007-2013 Study. <https://publications.europa.eu/en/publication-detail/-/publication/d5c69773-de15-11e6-ad7c-01aa75ed71a1/language-en/format-PDF/source-101508012>

Specific control and enforcement measures under the CFP (Article 85.2)

The budget was largely taken up by introduction of new technologies, in particular IT tools. The work was beset by underspending, failure to implement projects or projects started and then abandoned. The study recommended a more long-term, flexible plan for control and enforcement, in particular for data exchange and IT tools development.

Voluntary contributions to international organisations (Article 85.3)

The study found that financial support was effective and efficient and clearly benefited the organisations concerned, though some administrative processes could have been streamlined. Better performance indicators would have helped demonstrate the favourable outcomes.

There has been no evaluation of the other two measures related to fisheries: Advisory Councils and market intelligence.

Advisory Councils (Article 85.4)

Seven Advisory Councils were set up following a 2004 Council Decision¹³. Reform of the Common Fisheries Policy in December 2013¹⁴ created four new Councils and reinforced their role in the regionalisation process. The impact assessment for this reform did not cover Advisory Councils, though there had been some questioning of whether the pre-reform Common Fisheries Policy top-down system focusing on the setting of Total Allowable Catches (TACs) provided space for such multi-actor reflection and deliberation.¹⁵

The reform introduced the obligation for 40% of members to be from outside the industry, for instance environmental lobbies or labour organisations. It was expected that this would deliver not only more balanced advice but would also enable local stakeholders to hear a more diverse range of views.

Market intelligence (Article 85.5)

The project to develop an EU market intelligence tool, EUMOFA, began in 2010 following a request from the European Parliament for the Commission to implement a preparatory action. Before this, there was little economic knowledge and understanding of the Union market for fisheries and aquaculture products along the supply chain. It only became fully operational during the period of this evaluation.

Integrated Maritime Policy

In 2007, the Blue Book¹⁶ announced the launch of an integrated maritime policy. It had no dedicated fund. It identified a number of maritime policy activities, notably the European Marine Observation and Data Network (EMODnet), the Common Information Sharing Environment (CISE) and spatial planning, which were initially funded through pilot projects and preparatory action proposed by the European

¹³ Regulation 2004/585/EC.

¹⁴ Regulation (EU) No 1380/2013.

¹⁵ Wilson DC. *The Paradoxes of Transparency Science and the Ecosystem Approach to Fisheries Management in Europe*. Amsterdam: Amsterdam University Press; 2009.

¹⁶ Communication from the Commission to the European Parliament, the Council, the European Economic and Social Committee and the Committee of the Regions - *An Integrated Maritime Policy for the European Union* {COM(2007) 574 final}.

Parliament. Following these pilots, €40 million of financing was allocated under Regulation 1255/2011 establishing a programme to support the further development of an Integrated Maritime Policy¹⁷. Several of the 70 projects started under this regulation were not completed before a study for the ex-post evaluation¹⁸ so the conclusions drawn were tentative. These were:

Development and implementation of an integrated governance of maritime and coastal affairs (Article 82.1)

The study confirmed that events were well attended. In particular stakeholders reported that the European Maritime Days and regional workshops helped raise awareness of maritime affairs and the sustainable development of the blue economy.

Development of cross-sectoral initiatives (Article 82.2)

According to the study:

- The European Marine Observation and Data Network (EMODnet) was operational but still in its infancy. The basic idea was that marine data collected for one purpose should be available for others. Stakeholders responding to the interim evaluation asked that the network distribute data products such as digital maps as well as raw data.
- The Common Information Sharing Environment for the maritime domain (CISE) was a new and complex information-sharing concept. The investment was considered worthwhile given the substantial improvement it could bring to the efficiency of Europe's maritime awareness capabilities by exchanging maritime information across sectors and borders.
- Projects on spatial planning mainly focused on raising awareness amongst stakeholders, including through cross-border projects. This may have contributed to the adoption of the Maritime Spatial Planning Directive in 2014¹⁹.

Support for sustainable economic growth, employment, innovation and new technologies (Article 82.3)

The studies on emerging economic activities funded under the programme for further development of maritime policy focused on those identified by the Commission's Communication on Blue Growth²⁰ (coastal tourism, deep-sea mining, blue biotechnology, ocean energy and aquaculture). According to the ex-post evaluation, these provided a useful knowledge base for future activities to maximise their potential.

Promotion of the protection of the marine environment (Article 82.4)

Eleven descriptors of good environmental status had been listed in the 2008 Marine Strategy Framework Directive and a Commission Decision²¹ was adopted in 2010 laying down criteria

¹⁷ Regulation 1255/2011.

¹⁸ <https://webgate.ec.europa.eu/maritimeforum/en/node/3731>

¹⁹ Directive 2014/89/EU.

²⁰ COM/2012/0494 final.

²¹ Commission Decision 2010/477/EU.

and standards for their determination. Despite this a 2014 report by the Commission²² on the first phase of implementation identified many shortcomings. Articles 3(5)b and 5(2) impose coherence at a regional and EU level but the report found no shared EU understanding of good environmental status. There were over 20 different determinations across the EU, and therefore no common or comparable goals. Studies and workshops supported by Regulation 1255/2011 began investigations into these questions but had made little progress in resolving them.

3. EVALUATION QUESTIONS

GENERAL QUESTIONS

relevance

- To what extent is the measure still relevant?

efficiency

- To what extent has the measure been cost-effective?
- Is the indicative distribution of funding reasonable? (Are the funds being used, if not why not? Are more funds needed, and if so, why)?

effectiveness

- To what extent have the objectives been achieved?
- What have been the quantitative and qualitative effects of the measure?
- Regarding contracts over €1 million per year, are the deliverables being used by DG MARE or by stakeholders?

coherence

- To what extent is the measure coherent internally (with the objectives of the Common Fisheries Policy and integrated maritime policy) and externally (with wider EU policy objectives)?

EU added value

- What is the additional value resulting from the EU action taken compared to what could be achieved by Member States at national and/or regional levels?

SPECIFIC QUESTIONS LINKED TO THE VARIOUS INTERVENTION CATEGORIES:

Development and implementation of an integrated governance of maritime and coastal affairs (Article 82.1)

- Have the measures contributed to a more integrated governance of maritime and coastal affairs?

²² COM/2014/97 final.

Development of cross-sectoral initiatives (Article 82.2)

- Are the marine knowledge activities contributing to reducing costs of offshore or coastal activities, promoting innovation and reducing uncertainty in knowledge of the sea?
- Have the marine spatial planning activities helped Member States set up spatial plans?
- Will the maritime surveillance activities lead to an operational system for exchanging information between maritime authorities?

Support for sustainable economic growth, employment, innovation and new technologies (Article 82.3)

- Have ‘Blue Growth’ initiatives funded by the EMFF facilitated the development of marine economic activities (MEAs) and the jobs they generate?

Promotion of the protection of the marine environment (Article 82.4)

- Will the action taken help Member States report the state of the marine environment as part of their obligations under the Marine Strategy Framework Directive?

Collection, management and dissemination of scientific advice under the CFP (Article 85.1)

- To what extent have the studies, pilots and scientific advice funded under direct management contributed to improving the overall effectiveness and relevance of scientific advice to policy-making?
- To what extent have the studies, pilots and scientific advice funded under direct management been coherent with research funded Horizon 2020?
- How have data collection-related measures strengthened regional cooperation?

Specific control and enforcement measures under the CFP (Article 85.2)

- Which measures are most frequently implemented, and why? Which measures are least used, and why?
- Why is there a reluctance from Member States to apply for joint chartering and/or purchase of control means? Should this measure be abandoned? If not, under which conditions that measure would be relevant in the next programming period?

Voluntary contributions to international organisations (Article 85.3)

- Are the voluntary agreements in line with the objective of the CFP? Do the contributions help improve the effectiveness and efficiency of the international organisations (please provide a counterfactual - with and without Partnership Agreements - as proof).

Advisory Councils (Article 85.4)

- Have the Advisory Councils been able to provide substantial and timely recommendations on fisheries management matters, including advice on conservation and socioeconomic aspects of fisheries, and on simplification of rules?

Market intelligence, including the establishment of electronic markets (Article 85.5)

- To what extent has EUMOFA delivered on the Commission commitments on market intelligence as defined in article 42 of the CMO Regulation (1379/2013)?

Technical assistance

- Are the tasks that FARNET implements meeting a need of the local community? If so, what structures are in place to hand over these tasks after 14 years of implementation?
- What has FAME's contribution (EU value added) been to a more efficient and effective implementation of the monitoring and evaluation system of the shared management of the EMFF both at Member State and EU level?

PUBLIC CONSULTATION

A public consultation opened on 29 May 2018 and closed on 7 September 2018. The three main areas covered by maritime and fisheries policies – fisheries, marine environment and blue economy – elicited replies by representatives of all four stakeholder categories (public authorities, academia and research, private bodies and civil society). About one third had received EMFF funding. There were 200 respondents overall. Annex II gives more information on the results.

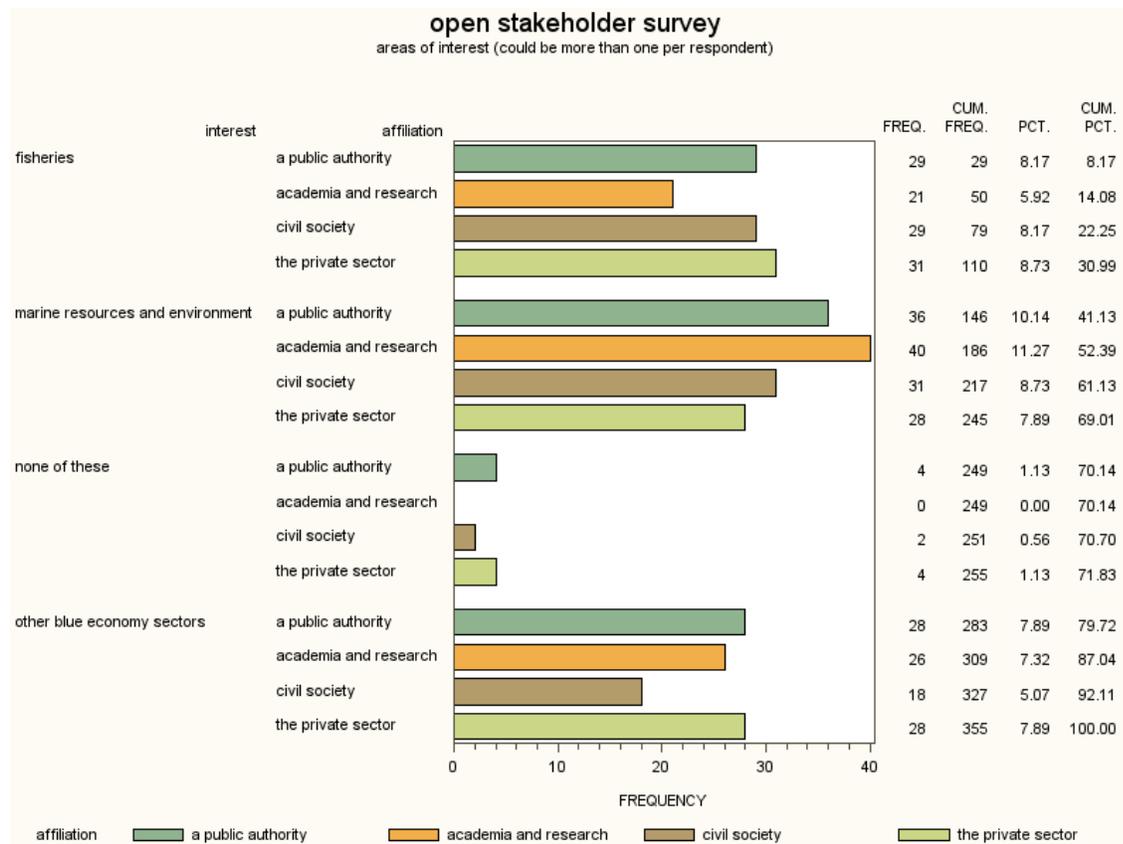


Figure 2. Interests of respondents to public consultation

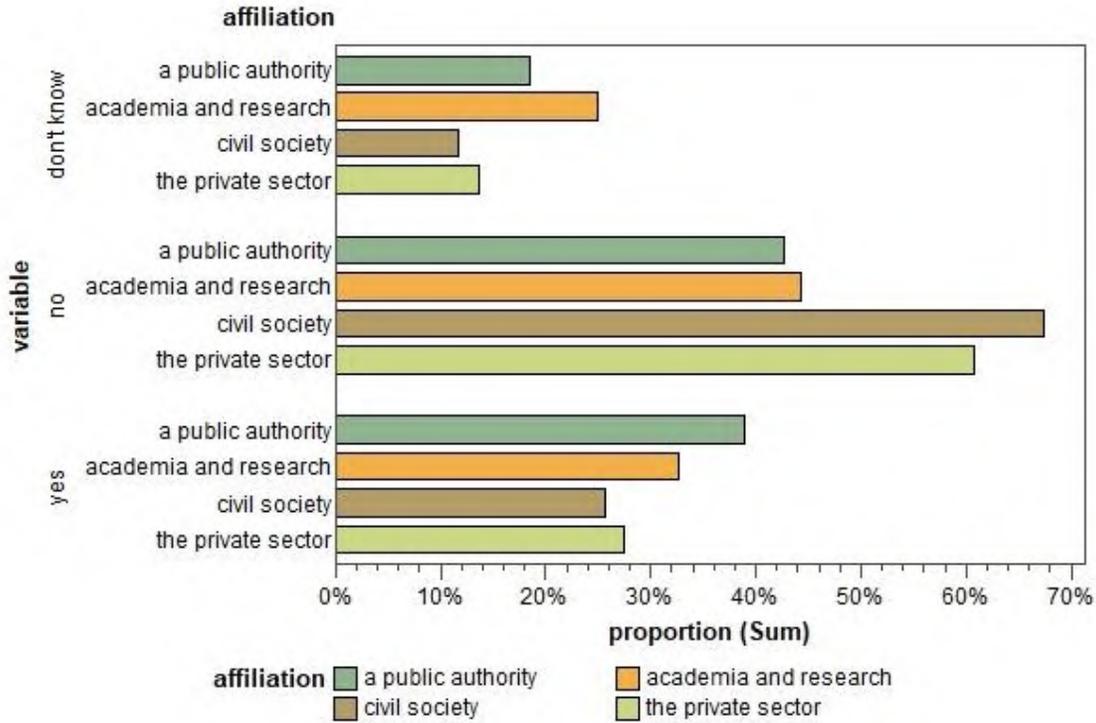


Figure 3. Proportion of respondents who had received EMFF funding

EXTERNAL STUDY

Following an open call for tender, a team led by Coffey International was contracted on 20 December 2017 for €179,420 to answer the questions set out in Section 3 of this report. The contract ended nine months later in September 2018. Since few of the measures resulting from the 2017 work programme had produced results, the study only covered the first three years of the programme from 2014-2016.

Given that it was unfeasible to check all projects, the approach taken was to look at a representative sample, agreed with the Commission. The study team questioned stakeholders in a more targeted way than the public consultation. The conclusions of the final report were almost entirely based on the answers received rather than on quantitative analysis. The distribution of the respondents was as follows.

Table 1 Stakeholders consulted in the Coffey evaluation study.

All	European Commission	EASME	civil society	contractor	private body	public authority	researcher
77	18	1	14	1	2	39	2

The study also looked in more detail at 5 out of the 747 projects run between 2014 and 2016 that they had agreed with the Commission as being representative. These covered spatial planning, environmental evaluation, scientific advice, advisory councils and market intelligence.

This study²³ is referred to as “the Coffey evaluation study” in this document.

OTHER INFORMATION

The analysis presented in this report takes into account information from the Coffey evaluation report, from the public consultation, opinions expressed on individual components of the EMFF in open literature and insights of officials from the Commission and EASME.

Two of the cross-cutting objectives of the maritime policy (Article 82.2 of the EMFF regulation), better marine knowledge and more effective maritime surveillance, underwent separate evaluations²⁴ during this period. Their conclusions were also taken into account.

Financial information is taken from Commission decisions on annual work programmes for the programmed amount and from the Commission’s financial information system, ABAC, for the commitments and payments.

LIMITATIONS – ROBUSTNESS OF FINDINGS

The main challenges in evaluating this programme were:

- The number and variety of measures financed by the European Maritime and Fisheries Fund. Between 200 and 300 contracts (through grants and procurement) were signed each year on topics ranging from tuna-tagging in the Indian Ocean to coastguard fora in the Mediterranean.
- the novelty of many of the actions. Other than the short 2011-2013 preliminary programme, this was the first financial programme dedicated to the maritime policy.
- The EMFF Regulation was adopted in May 2014 and the financial decision for the 2014 work programme in July 2014. Only a small proportion of projects were completed by the time of the Coffey evaluation study which only covered activity programmed in the years 2014 to 2016. This meant that bottom-up “innovation” projects” for the maritime policy which absorbed almost half the maritime policy part of the budget from 2017 onwards could not be evaluated.
- The lack of performance indicators or catalogue of project reports meant that too much effort was spent in finding and assembling the output of activities rather than assessing their impact.

Despite these impediments, this interim evaluation was able to determine what the programme delivered. More time is needed before it is feasible to quantify the full impact on society, the economy and the marine environment²⁵.

²³ Interim evaluation study of the implementation of the direct management component of the EMFF Regulation (Articles 15 and 125) Coffey and Partners, 2018, <https://op.europa.eu/en/publication-detail/-/publication/1f424d68-d670-11e8-9424-01aa75ed71a1/language-en>.

²⁴ Commission Staff Working Document Review of the Common Information Sharing Environment (CISE) for the maritime domain: 2014 – 2019, SWD(2019) 322 final.

²⁵ When asked about the influence of the French Revolution in the 1970s, the late Chinese premier Zhou Enlai is reputed to have said: 'Too early to say.'

4. IMPLEMENTATION STATE OF PLAY

At the beginning of each year, the Commission adopted a work programme in a decision that allocated the year's budget to a set of identifiable measures for each specific objective of the EMFF regulation. The budget was split between these objectives as set out in section 3.

Nearly all the programmed budget was committed (Table 2). The only exception was for fisheries control. The reasons are explained in the following section.

The Financial Regulation stipulates that commitments must be made by the end of the year following the budget allocation. Many projects span two to three years so payment figures lag the commitments.

DG-MARE delegated part of the implementation of the programme to EASME under Commission Decision C(2014). DG-ENV implemented the part of the programme under Article 82.2(4) which concerned protection of the marine environment.

Each year there were approximately 250 separate contracts signed, either through procurement or grants.

Each measure was monitored by the contracting authority – DG-MARE, DG-ENV or EASME. Payments were conditional on fulfilment of the terms of the contract. Correspondence, contracts and reports were registered and stored in the Commission's document registry ARES (Advanced Records System) and financial information on the Commission's ABAC (Accrual Based Accounting) system. A number of the study reports are published on the web-site of the publications office of the EU.

Other than consumption of the budget (Table 2), there were no key performance indicators. The Commission reported annually to the EMFF Committee²⁶ who expressed an opinion on the following year's work programme. Specific strands of the work were presented at Expert Group meetings such as the Maritime Policy Expert Group²⁷ or at stakeholder meetings such as the annual European Maritime Day²⁸.

The Commission has been developing tools for managing expenditure that reduce the bureaucracy of budget management; both for the contracting authority and for the beneficiaries. However, during the period of this evaluation, 2014 to 2018, few were in operation. This is reflected in the conclusions on efficiency described in the next section.

Table 2. Implementation of EMFF. The programmed amount was that published in the annual Commission decisions for the DG MARE work programme²⁹ and their amendments. The Commission does not routinely analyse the budget execution to this level of detail. The analysis was undertaken specifically for this evaluation.

			All	Year				
				2014	2015	2016	2017	2018
fisheries	Advisory Council	committed (€)	12,012,732	1,750,000	1,750,000	2,700,000	2,908,861	2,903,871
		contracts	44	7	7	9	10	11
		paid (€)	10,377,111	1,647,554	1,658,956	2,137,498	2,532,340	2,400,763
		programmed (€)	14,400,000	1,750,000	2,750,000	3,300,000	3,300,000	3,300,000
	communication	committed (€)	10,481,410	1,146,985	3,124,048	2,090,388	2,732,637	1,387,352

²⁶ <https://ec.europa.eu/fisheries/cfp/emff/legislation>

²⁷ <https://webgate.ec.europa.eu/maritimeforum/en/frontpage/156>

²⁸ <https://webgate.ec.europa.eu/maritimeforum/en/frontpage/328>

²⁹ https://ec.europa.eu/fisheries/cfp/emff/annual-work-programme-grants-and-procurement_en

			All	Year				
				2014	2015	2016	2017	2018
		contracts	222	23	70	44	58	27
		paid (€)	8,204,289	874,740	2,687,716	1,738,433	2,196,552	706,848
		programmed (€)	15,682,016	3,741,245	3,743,771	1,778,000	4,119,000	2,300,000
	control and enforcement	committed (€)	26,174,580	3,984,352	6,466,116	4,802,962	5,430,142	5,491,009
		contracts	306	28	59	59	78	82
		paid (€)	21,421,819	3,566,184	4,017,099	4,258,764	4,764,112	4,815,660
		programmed (€)	49,286,624	15,439,690	16,110,967	6,010,967	6,225,000	5,500,000
	market intelligence	committed (€)	21,400,964	4,047,880	4,047,880	4,565,030	4,462,375	4,277,798
		contracts	13	1	1	3	3	5
		paid (€)	19,354,126	4,047,880	4,047,880	4,565,030	4,462,375	2,230,961
		programmed (€)	24,199,726	4,944,000	4,944,966	4,827,880	4,667,880	4,815,000
	scientific advice	committed (€)	38,392,692	6,528,076	6,537,917	8,309,630	7,862,068	9,155,000
		contracts	78	14	13	16	15	20
		paid (€)	27,692,502	6,056,915	5,784,164	7,105,519	4,726,016	4,019,888
		programmed (€)	41,834,000	6,990,000	8,680,000	8,590,000	8,300,000	9,274,000
	voluntary contributions	committed (€)	52,985,041	6,053,998	7,691,350	14,415,960	12,530,471	12,293,262
		contracts	141	18	31	34	24	34
		paid (€)	44,107,671	5,375,639	7,189,557	12,543,632	10,344,585	8,654,257
		programmed (€)	49,752,088	6,137,369	7,977,720	10,675,000	12,670,000	12,291,999
	maritime policy	blue growth	committed (€)	55,268,376	1,956,530	1,283,837	5,351,852	21,723,572
contracts			94	5	7	14	36	32
paid (€)			25,405,173	1,941,489	1,226,423	4,783,813	9,485,564	7,967,884
programmed (€)			55,596,000	2,050,000	1,517,000	5,779,000	21,410,000	24,840,000
careers		committed (€)	3,763,646	.	.	3,763,646	.	.
		contracts	7	.	.	7	.	.
		paid (€)	2,895,494	.	.	2,895,494	.	.
		programmed (€)	3,452,000	.	.	3,452,000	.	.
evaluation and IT		committed (€)	925,738	.	25,100	.	900,638	.
		contracts	5	.	1	.	4	.
		paid (€)	925,738	.	25,100	.	900,638	.
		programmed (€)	610,000	.	30,000	.	580,000	.
integrated governance		committed (€)	15,201,491	1,521,333	3,125,164	2,446,005	4,453,969	3,655,021
		contracts	202	55	45	45	32	25
		paid (€)	11,438,128	1,422,085	2,943,491	2,158,581	3,359,050	1,554,922
		programmed (€)	17,970,220	1,850,000	3,575,000	2,528,240	5,296,980	4,720,000
marine data		committed (€)	46,730,890	5,368,630	13,481,708	13,691,626	8,517,925	5,671,000

			All	Year					
				2014	2015	2016	2017	2018	
		contracts	26	5	4	8	4	5	
		paid (€)	32,851,992	5,368,630	13,081,736	13,691,626	710,000	.	
		programmed (€)	47,440,000	5,680,000	13,800,000	13,830,000	8,600,000	5,530,000	
	marine environment	committed (€)	20,443,560	3,663,470	3,637,598	4,269,799	4,269,790	4,602,903	
		contracts	45	8	7	8	12	10	
		paid (€)	14,524,544	3,355,206	3,163,514	4,060,708	2,663,574	1,281,543	
		programmed (€)	19,837,262	3,260,000	3,637,598	4,269,664	4,270,000	4,400,000	
		spatial planning	committed (€)	26,703,262	7,179,266	6,774,774	7,548,607	1,986,173	3,214,441
			contracts	22	5	4	5	3	5
	paid (€)		18,683,484	6,153,887	5,071,707	5,068,346	1,206,567	1,182,977	
		programmed (€)	27,822,760	8,230,000	7,130,000	7,077,760	2,115,000	3,270,000	
		surveillance	committed (€)	15,647,694	6,485,515	1,393,519	2,000,958	697,722	5,069,980
			contracts	35	13	6	7	3	6
	paid (€)		11,828,416	5,573,340	1,138,523	1,658,159	523,801	2,934,594	
		programmed (€)	19,748,000	8,250,000	3,048,000	2,190,000	1,190,000	5,070,000	
technical assistance		committed (€)	18,618,805	2,431,360	4,210,548	4,128,794	3,825,095	4,023,009	
		contracts	83	15	17	18	15	18	
	paid (€)	17,284,796	2,108,105	4,194,733	4,004,169	3,303,824	3,673,966		
	programmed (€)	18,591,500	2,416,500	4,300,000	4,160,000	3,735,000	3,980,000		

Annex 5 gives a breakdown of the measures by type (projects, events, capacity building etc.) for each specific objective.

5. ANSWERS TO THE EVALUATION QUESTIONS

RELEVANCE

To what extent is the measure still relevant?

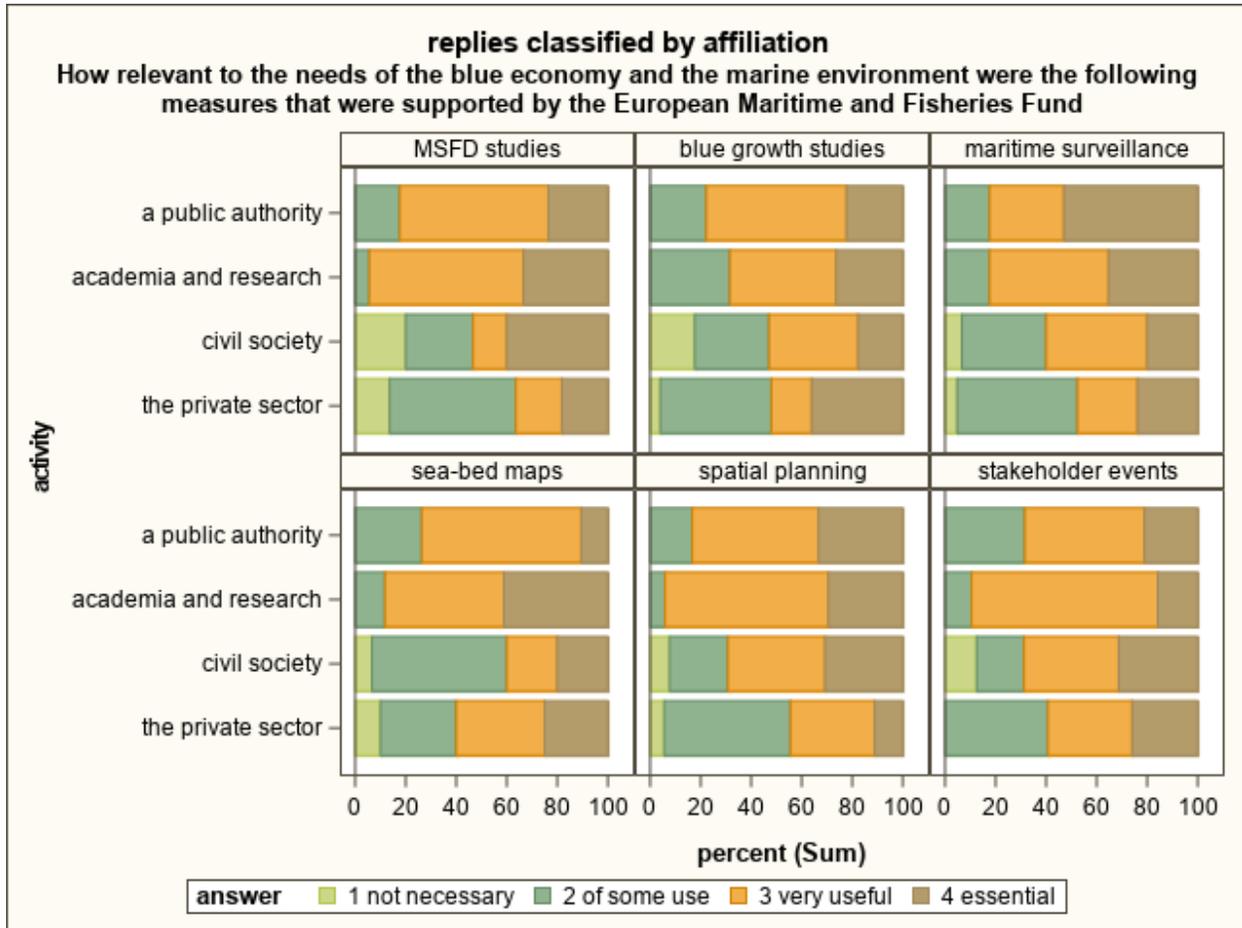


Figure 4. Stakeholders' response to questions on the relevance of EMFF measures on (1) creation of digital sea bed maps; (2) events to share knowledge between stakeholders; (3) projects to facilitate cross-border spatial planning; (4) projects to improve information flow between maritime authorities; (5) studies to help authorities meet the requirements of Marine Strategy Framework Directive; (6) studies to improve knowledge of blue growth.

The aim of the Common Fisheries Policy is to ensure that fishing and aquaculture activities be environmentally sustainable over the long-term and managed in a way that is consistent with the objectives of achieving economic, social and employment benefits, and of contributing to the availability of food supplies³⁰. The primary objective of the Union's Integrated Maritime Policy ('IMP') is to develop and implement integrated, coordinated, coherent, transparent and sustainable decision-making in relation to the oceans, seas, coastal, insular and outermost regions and in the maritime sectors.

³⁰ Regulation (EU) No 1380/2013 of the European Parliament and of the Council of 11 December 2013 on the Common Fisheries Policy.

Council and Parliament adopted the EMFF regulation on the basis that it was relevant to the objectives of these policies. Stakeholders from public authorities, private companies, civil society and the research community overwhelmingly agreed that meeting the objectives of the EMFF measures contributes to meeting the objectives of integrated maritime policy (**Error! Reference source not found.**) or the Common Fisheries Policy (Figure 5) and were thus relevant.

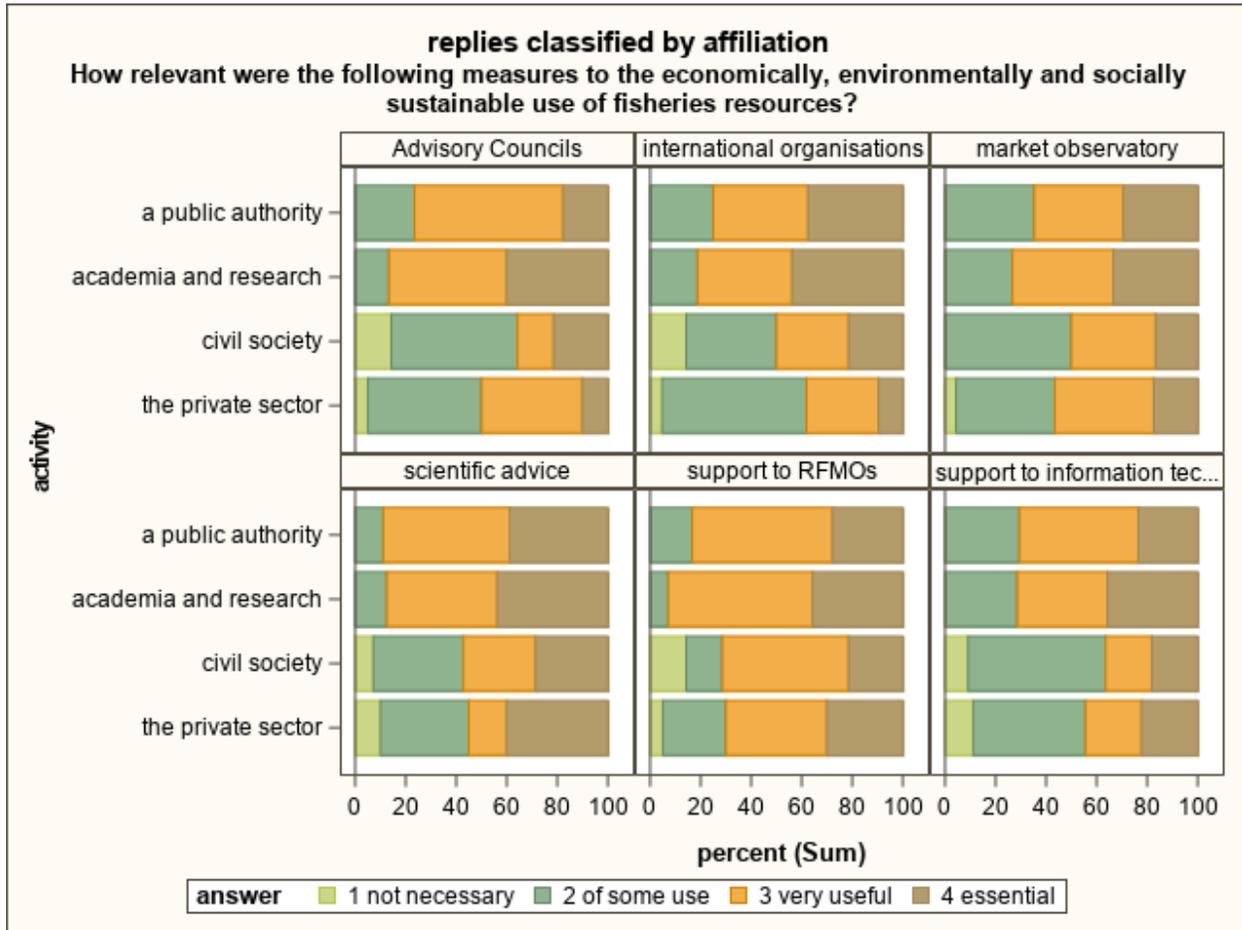


Figure 5. Stakeholders' response to questions on the relevance of EMFF measures on (1) contributions to international organisations; (2) observatory for fishery and aquaculture products; (3) scientific advice for fisheries; (4) support to Advisory Councils; (5) support to information technology and chartering vessels; (6) support to regional fisheries management organisations.

The measures continue to be relevant. Specifically, progress has been made in ocean governance – more Member States have coordinating mechanisms between ministries although some do not. Seabed maps have been produced but they need to be maintained and enhanced. Member States still need support for spatial planning. The Common Information Sharing Environment for maritime surveillance is not yet operational and investment gaps remain in the blue economy. The EU has exclusive competence for managing European fish stocks and will continue to require fisheries advice. Fisheries enforcement needs more effective tools for monitoring and communication. Strengthening regional fisheries management organisation will continue to be a priority for ocean governance. Bottom-up advice from Advisory Councils will provide the

needed check on how the Common Fisheries Policy is working and the much-appreciated market intelligence tool, EUMOFA, will continue to be needed.

EFFICIENCY

To what extent has the measure been cost-effective? Could results have been achieved with fewer resources?

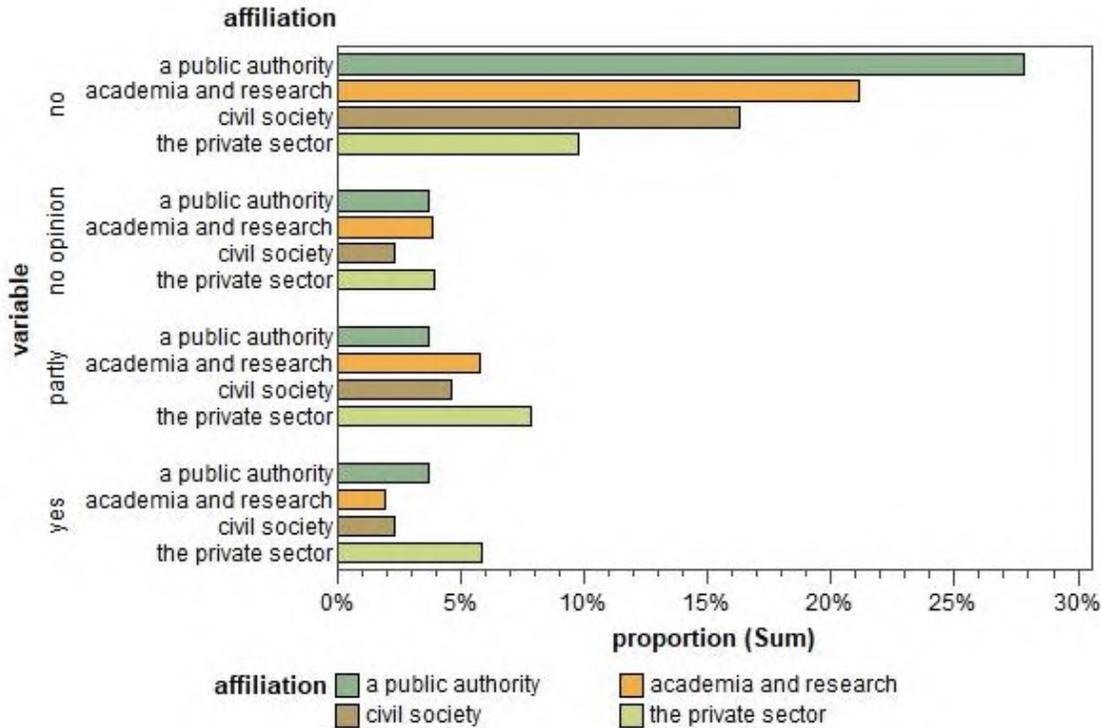


Figure 6. How efficient were the measures that you participated in? Could results have been achieved with fewer resources? Results are expressed as proportion of those of total number of that category (public authority etc.). Only those receiving EMFF funding were asked this question.

Stakeholders concurred that the results could not have been obtained with fewer resources (Figure 6) but considered that the administrative burden was excessive (Figure 7).

This was not the case for some time-critical measures. For instance, the Coffey evaluation study considered that the annual work programme for the Scientific, Technical and Economic Committee for Fisheries (STECF) ensured that essential scientific advice was delivered in time to meet policy needs.

A high proportion of the calls for proposals and calls for tender are handled by the Executive Agency for Small and Medium Enterprises (EASME). According to EASME annual reports, the average time to grant fell from 221 days in 2017 to 188 in 2018. For procurement, the time between the “time limit for receipt of tenders” and “signature by the last party” was 135 calendar days for 2017 and 160 calendar days for 2018. These figures are better than those achieved by other programmes managed by the Agency (e.g. Horizon 2020). The EU Financial Regulations³¹ sets a maximum of nine months (243 calendar days) for time to grant except in

³¹ Regulation (EU, Euratom) 2018/1046 of the European Parliament and of the Council of 18 July 2018.

exceptional circumstances. There is, however, still room for improvement in terms of efficiency. Much of the work involved entails routine checking for compliance with regulations. Due to its novelty, EMFF was implemented in relative isolation with paper-based procedures. It also lacked a common support service in the Commission for legal matters, business processes and IT tools. Dedicated IT systems and the move to fully electronic grant management procedures (eGrant) were implemented in time for the 2018 calls for proposals. These measures will aid project management and will facilitate policy feedback, communication and dissemination of the activities. Further simplification, a more risk-based approach to compliance and better alignment with other programmes could considerably reduce the workload and speed up the process.

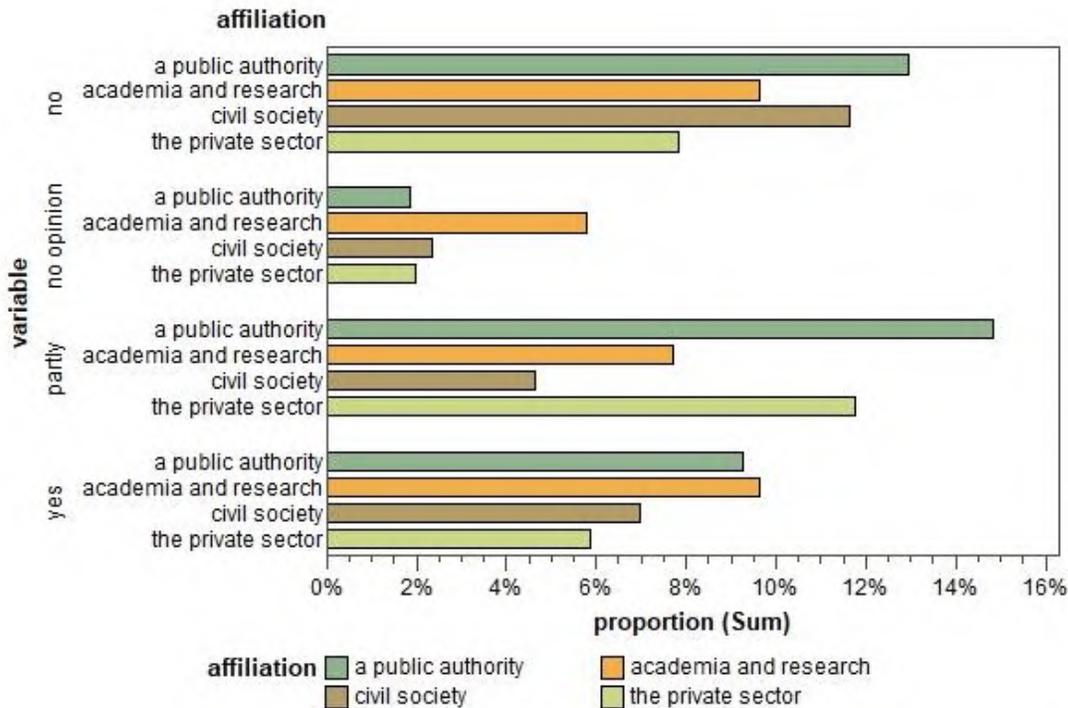


Figure 7. How efficient were the measures that you participated in? Was the administrative burden in participating in the measures proportionate? Results are expressed as proportion of the total number in that category (public authority etc.). Only those receiving EMFF funding were asked this question.

Although some long-term planning helps applicants and EASME plan their resources, the process could be more flexible to adjust to changes in policy priorities. Proposals to allocate a proportion of the EMFF for spending in a particular year are for all intents and purposes fixed in June³² each year for implementation the following year. If the need for a new study is identified in July, but not included in the June proposal, it takes 18 months before a project contract can be signed.

Is the indicative distribution of funding reasonable (are the funds being used, if not why not, are more funds needed, why)?

The funds are all being used as planned, with the exception of the amount programmed for joint chartering of patrol vessels. The reasons are explained under “EU added value”.

³² The proposal goes into inter-service consultation before summer and to the comitology process afterwards.

The Coffey evaluation study reported that Advisory Councils would have liked to fund their own scientific research. The Commission position is that they are entitled to reply to calls for proposals for research or studies. Stakeholders asked for an increased base resolution of the seabed maps and better interoperability between surveys of marine life which was not feasible within the budget allocation. This will need to wait till the next programming period. It is not clear whether more funding would have led to a faster implementation of tools for connecting authorities responsible for enforcing fisheries rules. The Commission will undertake a thorough review of the state of play of the Integrated Fisheries Data Management programme.

EFFECTIVENESS

To what extent have the objectives been achieved? What were the quantitative and qualitative effects of the measure?

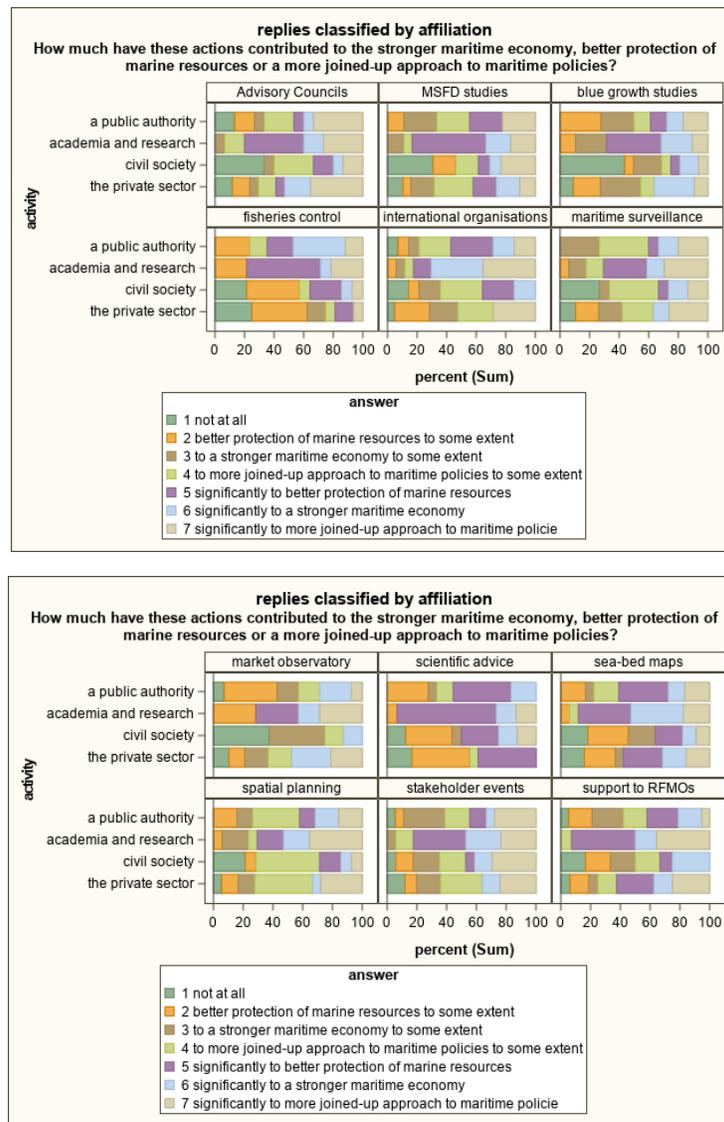


Figure 8. Answers to the question “How much have these actions contributed to the stronger maritime economy, better protection of marine resources or a more joined-up approach to maritime policies?”

Overall, the respondents to the public consultation considered that the measures had been effective but there were differences in terms of the extent of impact. The scientific community believed that the main impact had been to protect marine resources; public authorities a more-joined-up approach to maritime policies. The private sector agreed that the impact of the measures had mostly been to protect the marine environment and join up maritime policies but that the blue growth studies had been an effective support to the blue economy. Civil society, by contrast, felt that the blue growth studies had been the least effective measure. They considered that the stakeholder events had been effective in building a more joined-up approach. (Figure 8)

The measures on scientific advice were considered to be the most effective in protecting the environment, blue growth studies the most effective in improving knowledge on stimulating the maritime economy and events the most effective in improving information flow between maritime authorities.

A number of respondents to the public consultation thought that effectiveness could be improved by making the results more widely available and by bringing new insights from studies to those that could benefit from them.

Effectiveness is the key criterion for the success of the programme and yet the hardest to measure. The effectiveness of each aspect of the measure is assessed separately below.

Integrated governance

Have the measures contributed to a more integrated governance of maritime and coastal affairs?

Table 3. Contribution of EMFF to integrated governance 2014-2018

	committed (€)	contracts	paid (€)	programmed (€)
evaluation	149,965	1	149,965	150,000
events	5,902,241	154	4,856,396	8,011,220
international governance	1,249,831	4	469,118	2,000,000
online presence	2,417,842	22	2,417,842	2,760,000
sea-basin assistance	3,701,051	18	1,950,176	3,929,000

Many government ministries and departments have an influence on what happens on our seas and coasts. Since measures implemented by one affect all the others, it has always been a priority in maritime policy to improve communication and coordination between them. Indeed the Commission's 2007 Blue Book which launched the maritime policy³³ indicate that it would

invite Member States to draw up national integrated maritime policies, working closely with stakeholders, in particular the coastal regions; (2) propose in 2008 a set of guidelines for these national integrated maritime policies and report annually on EU and Member States' actions in this regard and (3) from 2009; organise a stakeholder consultation structure, feeding into further development of the maritime policy and allowing exchange of best practices

³³ COM(2007) 575 final.

In fact, on reflection, it proved impossible to come up with guidelines, other than those too general to be of practical use, that could cater for the very diverse administrative structures in Member States. So the focus has been on the third aspect; bringing stakeholders together. The most successful measure on this front has been European Maritime Day, an event of workshops and exhibits, which rotates between different European maritime cities. Stakeholders from the public and private sector gain an overview of different areas of maritime policy and have an opportunity to discuss new ideas. Success depends on the city being easily accessible and having a venue that can meet the demand for workshop and exhibition space. The 2019 event was the most successful yet, with 1,500 participants. Respondents to the open stakeholder survey find that the events help different stakeholders assess how to achieve common objectives.

Considerable effort has also gone into increasing conversation between stakeholders round the same sea-basin. The EMFF has supported “assistance mechanisms”, such as the ones for the Atlantic and the Western Mediterranean, as well as many events. These have been particularly useful for the Mediterranean and Black Sea because they provide a forum for involving non-EU countries who are excluded from many fora, such as those set up to implement the Marine Strategy Framework Directive and the Maritime Spatial Planning Directive.

A maritime forum provides a web-platform that can be managed by stakeholders and that can avoid the issue, pointed out by the Coffey evaluation study, of web-sites being discontinued once projects end. It complies with a new Commission policy insisting that all web-sites shift to the Europa domain. The forum is increasingly used for events, assistance mechanisms and fora including the Ocean Energy Forum, the Bioeconomy Forum, the Blue-Invest Platform, the Ocean Literacy Platform and the Ocean Governance Platform. The web page for the 2017 Black Sea Stakeholder conference on blue economy has been viewed by 3,348 people.

Marine knowledge

Are the marine knowledge activities contributing to reducing costs of offshore or coastal activities, promoting innovation and reducing uncertainty in knowledge of the sea?

Table 4. EMFF contribution to marine knowledge 2014-2018

	committed (€)	contracts	paid (€)	programmed (€)
assembly and dissemination	30,891,174	13	20,772,748	37,010,000
observation	3,999,726	1	3,253,890	4,000,000
secretariat	1,940,000	2	1,230,000	2,020,000
stress tests	4,174,990	4	4,174,990	4,350,000
studies	54,000	1	54,000	60,000

The EMFF has supported over one hundred organisations that make up the European Marine Observation and Data Network (EMODnet) to build a shared data platform. Ten years ago, their marine data holdings, made up of observations costing over €1 billion annually from the public purse, were hidden. Finding them, accessing them and obtaining permission to use them took months or years. Measurements were repeated because previous observations were unavailable.

There is still some way to go but substantial progress has been made. The objective set in 2012³⁴ has been achieved. A complete multi-resolution digital map of European waters has been constructed.

EMODnet now allows users to access reliable data through a single gateway without restrictions of access. Annual reports show that the volume of data held and number of users are growing. Specifically:

- It has reduced the cost of offshore or coastal activities. Numerous small businesses engaged in planning or assessing the impact of new structures such as wind farms or pipelines have reported that it has increased their efficiency³⁵. It was used by WindEurope to estimate the space requirements for the planned deployment of offshore wind turbines in 2050³⁶.
- It has supported innovation. It was used by the Blue Time Machine (BTM)³⁷ (from Spain) who won second prize in the 2019 EU datathon with their simulation of the impact of climate change on marine activities.
- It has reduced uncertainty. The UK meteorological office have reported that the seabed topography map from EMODnet has massively improved their storm surge forecasts in the North Sea. A €4 million grant to the Euro-Argo ERIC (European Research Infrastructure Consortium) co-financed the procurement and deployment of 150 floats measuring salinity and temperature as a contribution towards the European effort under the international Argo programme. The 2019 Intergovernmental Panel on Climate Change (IPCC) Special Report on the Ocean and Cryosphere in a Changing Climate (SROCC) concluded that Argo had greatly improved understanding of large-scale ocean circulation, including the Meridional Overturning Circulation in the Atlantic.

³⁴ Green Paper Marine Knowledge 2020 from seabed mapping to ocean forecasting COM(2012) 473.

³⁵ Some examples of use are provided on the EMODnet web page <http://www.emodnet.eu/use-cases>

³⁶ Our energy, our future; How offshore wind will help Europe go carbon-neutral, WindEurope, November 2019.

³⁷ <http://msp.ihcantabria.com/>

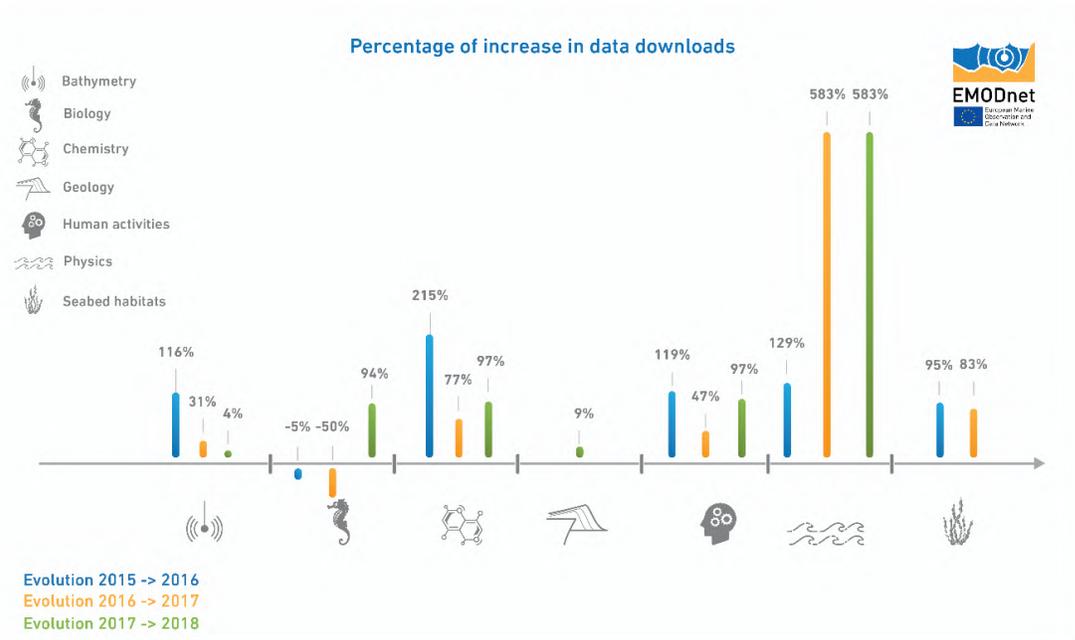


Figure 9. Increase in data downloads for different categories of data held by EMODnet 2015-2018

An external evaluation of EMODnet completed in 2018³⁸ concluded that the net annual benefits of EMODnet are “between €288 million to €407 million from a combined effect of increased productivity, fostered innovation and reduced uncertainty”. Further improvements could increase these benefits. The external evaluation, stress tests undergone for each sea basin and the cross-border spatial planning projects supported by the EMFF determined that benefits would increase if the resolution of the digital seabed maps increased. Abundance maps have been prepared for a number of species but biodiversity remains a challenge. Combining different surveys is a laborious task because the same species may be labelled differently and because absence of a particular species may be because it was not present, because it was misidentified or because it was not included in the analysis.

An Agile³⁹ approach to project management has enabled continual year by year improvement. Continual support from EMFF has overcome the sustainability challenge faced by other data management programmes financed through limited-term project.

The increasing use of EMODnet services is shown in Figure 9.

³⁸ Evaluation of the European Marine Observation and Data Network (EMODnet) Sent to Publications Office 2019.

³⁹ An iterative approach to planning and guiding **project** processes.

Spatial planning

Have the marine spatial planning activities helped Member States set up spatial plans?

Table 5. EMFF contribution to spatial planning 2014-2018

	committed (€)	contracts	paid (€)	programmed (€)
assistance	5,101,546	7	4,337,618	6,397,760
projects	17,649,656	10	12,000,352	20,800,000
studies	1,085,884	3	651,236	1,745,000

Directive 2014/89/EU of the European Parliament and of the Council of 23 July 2014 obliged EU Member States to draw up maritime spatial plans by March 2021. The Coffey evaluation study pointed out that, without proper indicators, it had not been possible to monitor Member States' progress in drawing up plans or to assess the contribution of the EMFF in helping them do so.

However, there has been considerable interest in the Maritime Spatial Planning Platform, which has a website providing information on ongoing activities in spatial planning. In its first year, June 2016-June 2017, it logged 19,082 visits and 3,665 document downloads. In the second year, this increased to 50,096 visits and 12,500 downloads.

The EMFF also financed a number of projects aimed at sharing information between neighbouring countries. For many planners, arranging informal meetings was the most essential part of the Baltic SCOPE process. They noted that "*physical meetings*" and the "*possibility for face-to-face discussions*" were paramount, as learning "*can only be guaranteed by personal involvement and direct communication, but not by browsing national Maritime Spatial Planning home pages*". Some built up data repositories and strengthened working relationships between teams across borders. The Coffey evaluation study looked at the SimCelt project.⁴⁰ In their judgement, this was more useful to the UK and Irish authorities because authority for French plans is devolved to prefectures. Nevertheless, some national authorities reported to the Coffey evaluation study that the knowledge from these projects was not feeding into their planning process and they would have preferred direct support themselves. Calls for proposals now insist on the participation of the responsible authorities.

One of the respondents to the public consultation felt that the two years duration for the projects was not enough.

⁴⁰ Supporting Implementation of Maritime Spatial Planning in the Celtic Seas"; see website <http://www.simcelt.eu/>.

Maritime surveillance

Will the maritime surveillance activities lead to an operational system for exchanging information between maritime authorities?

Table 6. EMFF contribution to maritime surveillance 2014-2018. Two main activities were financed: (1) CISE – efforts to develop an information technology solution for facilitating and automating information sharing between maritime authorities and (2) improvement of communication between coastguards through events and studies

	committed (€)	contracts	paid (€)	programmed (€)
CISE	13,040,292	22	7,871,819	16,968,000
coastguard support	2,607,401	13	2,160,893	2,780,000

The Coffey evaluation study recognised the basic truth that cooperation in maritime surveillance between authorities with similar responsibilities from different countries – for instance fisheries authorities – is often better than that between different authorities in the same country. EMFF funding supported a bottom-up approach whereby representatives from each maritime sector and research organisations worked together (mainly in large-scale projects) to develop the concept, design and suitable interoperability solutions to facilitate and improve information exchange between the different sectors. It followed up with upgrades and improvements to existing national systems that facilitates this exchange through a Common Information Sharing Environment (CISE). The process was long, as it had to take into account the existing legally established and operational EU-wide systems and services and accommodate the views and participation of systems of around 300 maritime authorities across the EU.

Cooperation on coastguard functions between the European Maritime Safety Agency (EMSA), the European Fisheries Control Agency (EFCA) and the European Borders and Coastguard Agency (FRONTEX), legally mandated in 2016, increased the participation of these EU agencies in the process. The EMFF support is now shifting towards an incremental approach, supporting the transition of CISE pre-operationally tested solutions to operations. This transitional phase is coordinated by EMSA which already host operational EU-wide systems and services, and involve representatives from all Member States.

Blue growth

Have 'Blue Growth' initiatives funded by the EMFF facilitated the development of marine economic activities and the jobs they generate?

Table 7. EMFF contribution to blue growth

	committed (€)	contracts	paid (€)	programmed (€)
assistance	107,758	1	537,764	5,000,000
communication	991,224	2	184,929	1,150,000
cooperation	2,974,403	4	2,116,164	3,377,000
projects	24,007,536	44	11,695,754	42,110,000
study	2,410,628	13	2,195,765	3,159,000

Activities supported under the blue growth banner have focused on specific industries, including:

- (1) studies to improve knowledge of bottlenecks,
- (2) cooperation to identify joint projects and partnerships on a regional or sectoral basis,
- (3) assistance to help potential new entrants in the market to connect with partners, investors and target customers,
- (4) communication to raise awareness, and
- (5) projects.

A minority of projects, such as the one supporting an environmental plan for the mid-Atlantic ridge, one on environmental monitoring for ocean energy and one on the impact of bottom trawling on vulnerable marine ecosystems were top-down and designed to answer specific questions. But most were bottom-up projects with particular emphasis on innovation – to bring ideas from research laboratories to the market. The proportion of EMFF funding allocated to these innovation projects increased dramatically from 2017 onwards.

It is hard to capture the blue economy through official statistics. About 70% of sectors such as shipbuilding are made up of small and medium enterprises that also deliver services and products to other parts of the blue economy such as fishing or renewable energy.

The studies, and projects to bring stakeholders from industry, academia and public authorities together on ocean energy and the blue bio-economy, have resulted in a better knowledge of bottlenecks. For instance the cooperation project on the blue bio-economy identified discrepancies in the interpretations of rules on novel foods as a major concern for companies developing products from microalgae. A study on investment needs evaluated a pipeline of over 500 projects and produced a file on the most promising needs. This demonstrated to investors that there are real market opportunities.

The Coffey evaluation study found that cooperation at a sea-basin level is a useful way to make stakeholders aware of opportunities in other EU-funded programmes such as the Horizon 2020 research and innovation programmes or the European Structural and Investment Funds.

A number of the bottom-up projects – for instance on aquaculture feed, low-emission shipping and the prevention of corrosion in the offshore renewable energy industry⁴¹ – have the potential to help meet the EU’s climate and sustainability goals but it is too early to tell whether they will make it to the market.

Marine environment

Will the action taken help Member States report on the state of the marine environment as part of their obligations under the Marine Strategy Framework Directive?

Table 8. EMFF contribution to the marine environment 2014-2018

	committed (€)	contracts	paid (€)	programmed (€)
MSFD analysis	6,264,653	10	5,109,973	5,047,598
MSFD support	11,678,177	26	4,826,233	11,389,664
emerging pressures	1,217,940	5	1,217,940	1,600,000
regional coordination	1,282,790	4	1,282,790	1,800,000

The Marine Strategy Framework Directive (MSFD)⁴² defines 11 descriptors of good environmental status (GES). An updated (2017) Commission decision lays down criteria and methodological standards for a measurable and harmonised GES determination and requires the setting of threshold values. EMFF funding supported the work to implement the decision at national, regional and EU level.

Initially EMFF funding supported studies to understand better how these descriptors could be defined and how measurements from different authorities could be brought together into a common framework. This was particularly the case for descriptors of marine litter and noise. Awareness of the damage that these could cause to marine species was increasing but, although regional sea conventions has developed standards for measuring chemical contaminants for decades, little had been done about these “emerging pressures”. The studies were successful in that digital maps of marine litter now provide a baseline for monitoring progress.

It is in everybody’s interest to align the work on the MSFD with longstanding monitoring and reporting obligations under regional sea conventions. The BALTIC BOOST project strengthened the work of the Baltic Marine Environment Protection Commission (HELCOM) on biodiversity and seabed habitats and pressures that damage them, such as hazardous substances and underwater noise. This work is contributing to the development of joint environmental targets for such pressures. Although the Coffey evaluation found that not all tools were taken up, several of the project deliverables were directly used in the HELCOM HOLAS II project, which provides an assessment of the environmental state of the Baltic. Some authorities reported to the Coffey evaluation study that they would have preferred more time to consolidate their work.

⁴¹ A list of projects, complete implemented by EASME complete with abstracts and links to websites is here <https://ec.europa.eu/easme/en/emff-projects>

⁴² Directive 2008/56/EC of the European Parliament and of the Council of 17 June 2008 establishing a framework for community action in the field of marine environmental policy (Marine Strategy Framework Directive).

Another project, INDICIT, completed in January 2019, investigated indicators for assessing the impact of litter on marine fauna. It developed tools to assess how litter affected the health of individual organisms through ingestion or entanglement. The approaches were accepted not only for the MSFD but also by regional sea conventions for the Atlantic, Baltic and Mediterranean. INDICIT also trained new networks of stakeholders, particularly in the Atlantic area, where the status of the “litter ingested by sea turtles” indicator changed from “candidate” to “common”.

An important objective is to contribute to regional or sub-regional cooperation needs of Member States' competent authorities in implementing the Directive. In the latter part of the period covered by this evaluation, the focus switched to more direct support and involvement by insisting that MSFD competent authorities (Article 7 of MSFD) of at least two Member States be directly included amongst the beneficiaries. Proposals brought together up to four competent authorities in consortia, thereby strengthening the regional buy-in of the project outcomes.

Scientific advice

To what extent have the studies, pilots and scientific advice funded under direct management contributed to improving the overall effectiveness and relevance of scientific advice to policy-making?

Table 9. EMFF contribution to scientific advice

	committed (€)	contracts	paid (€)	programmed (€)
ICES	9,000,000	5	7,849,611	8,900,000
JRC	5,065,000	4	4,205,458	5,330,000
STECF	3,686,500	12	3,049,136	4,264,000
cooperation on data	2,771,333	6	1,252,983	2,800,000
Studies	14,206,790	44	8,085,748	20,540,000

The Common Fisheries Policy would not work without scientific advice as management measures need to be drawn up in line with “best available scientific advice”. In line with this principle, all proposals and decisions on major management tools, such as total allowable catch, quotas, gear restrictions and suchlike, rely on reliable and independent scientific advice. For EU waters, this advice is provided mostly by the International Council for the Exploration of the Sea (ICES) for northern waters and by the Scientific, Technical and Economic Committee for Fisheries (STECF). The Commission’s Joint Research Centre provides the secretariat for STECF and manages certain data – both concerning biological data and socioeconomic data such as employment, costs and income. The Coffey evaluation study report found that:

“Overall the scientific advice and data collection funded through EMFF direct management is delivered through well-established processes to ensure that advice and data are effective in informing CFP objectives. There is now improved coordination of the work commissioned to see that it responds to key needs and to prioritise work streams, along with some flexibility in the funding for ad hoc projects to respond to emerging needs.”

STECF has responded to Commission requests for advice 30 times in 2015 and 45 times in 2016. The advice it provided was assessed as “*effective in influencing many areas of management decision-making under the CFP*” in the Coffey evaluation study, such as for the preparation of Article 15 (landing obligation) of the CFP basic regulation.

Although the respective roles of ICES and STECF in the scientific advice process are well defined, the Coffey evaluation study found that better coordination between STECF and the General Fisheries Commission for the Mediterranean (GFCM) on Mediterranean and Black Sea stocks could help avoid overlaps and duplication in assessments and ensure greater acceptance of the resulting advice. This is recognised by the 2017 MedFish4Ever ministerial declaration agenda, which calls for a forum to ensure effective unity of action of scientific activities through effective coordination of stock assessment. GFCM receives support under the “*voluntary support to international organisations*” part of the EMFF.

Data collected by Member States under the EU Data Collection Framework (DCF) feeds into the scientific advice delivered by ICES, STECF and other scientific bodies, including scientific committees of the RFMOs. EMFF direct management has supported the ongoing strengthening of regional cooperation in data collection, including Regional Coordination Groups (RCG) to ensure consistency and harmonisation on formats, categorisations and stratification. It also supported two specific EMFF calls for proposals “*Strengthening regional cooperation in the area of fisheries data collection*”.

Regional cooperation on data collection provides the data necessary to meet fisheries advice requirements, and the Coffey evaluation study concludes that:

“The EMFF direct management component has made a significant contribution to regional cooperation within and beyond EU waters.”

Control and enforcement

Which measures are the most /least frequently implemented and why?

Table 10. *EMFF contribution to control and enforcement*

	committed (€)	Contracts	paid (€)	programmed (€)
Commission inspection	3,662,966	10	2,792,236	3,826,934
IT services	18,529,221	277	16,879,437	19,200,000
chartering patrol boats	2,112,000	2	.	21,320,000
expert group	833,000	9	509,435	925,000
study	645,895	5	631,780	3,235,000
training	540,000	4	346,601	779,690

Table 10 clearly shows that work on information technology absorbed most of the money through a large number of individual contracts. The peak year was 2018 with 77 contracts. An evaluation of the preceding work from 2007-2013 had concluded that there was underspending of funding, failure to implement projects or projects abandoned once started. Initiated in 2010, an

Integrated Fisheries Data Management (IFDM) programme was set up to respond to these issues. It was set up as the umbrella for several projects related to fisheries data exchange and introduced a universal data exchange format. The standard is being rolled out by the Commission, Member States and the European Fisheries Control Agency (EFCA) for exchanging fisheries data within and beyond the EU. The complexity of the IFDM programme, the multitude of stakeholders both within as outside the EU as well as sub-optimal IT implementation resulted in significant delays to the programme. National authorities also flagged that there was no out-of-hours support for systems that should be operational 24/7. According to the Coffey evaluation study:

In view of the problems encountered by the Commission to finalise and implement the IT tools envisaged in the EU legislation, an increase of the relevant financial envelope should be considered. However, budget availability may not be the only factor hindering progresses (sic) and the Commission should make a detailed assessment of the problems in relation to IT development

In 2020, with the Integrated Fisheries Data Management programme coming to a close, the Commission will undertake a thorough review of the state of play of the IFDM programme, collect the future needs for further data exchange and investigate the best way forward.

Voluntary agreements

Are the voluntary agreements in line with the objective of the CFP? Do the contributions help improve the effectiveness and efficiency of international organisations?

Table 11. EMFF contribution to voluntary agreements

	committed (€)	contracts	paid (€)	programmed (€)
enhance enforcement	4,552,768	19	4,176,965	4,910,000
improve functioning	33,346,472	75	27,600,096	29,827,453
participation of developing countries	1,701,538	9	1,386,678	2,037,000
research	13,384,262	38	10,333,666	12,977,635

The EU is committed to participating in the work of international organisations where it has an interest as a flag state, coastal state or market state. Article 28 and Article 29 of the Common Fisheries Policy Regulation adopted at the end of 2013 stipulate that the EU should aim to lead the process of strengthening the performance of Regional Fisheries Management Organisations to better enable them to conserve and manage marine living resources. This was achieved by awarding grants to (1) improve knowledge through research, (2) improve the functioning (3) enhance enforcement and (4) improve the participation of developing countries.

The Coffey evaluation study found that all these measures did indeed improve the effectiveness and efficiency of these organisations. Over this period, the EMFF supported an independent external review of the performances of a number of RFMOs (i.e. CCAMLR,

IATTC, ICCAT) and followed up earlier evaluations. As an example, the EMFF supported the strengthening of GFCM mandate along the lines proposed by the 2011 performance review, including a clearer overall objective of biological, social, economic and environmental sustainability of living marine resources, provisions to lay down measures/penalties to address non-compliance by members and non-members and to establish a dispute settlement mechanism between contracting parties. The Commission's grant enabled the GFCM to hire staff, expand its scope of work and improve the scientific basis for stock management. Compared to previous years, this resulted in the doubling of recommendations (decisions whose implementation is mandatory) adopted.

The EU is certainly the largest donor to these organisations. Although it helps these organisations to work better, stakeholders reported that it does not increase the EU's influence on subsequent decisions on fisheries management.

Advisory Councils

Have the Advisory Councils been able to provide recommendations on fisheries management matters, including advice on conservation and socioeconomic aspects of fisheries, and simplification of rules?

Table 12. EMFF contribution to Advisory Councils

	committed (€)	contracts	paid (€)	programmed (€)
Advisory Council	11,837,732	43	10,240,673	14,400,000

Advisory Councils should provide the Commission with the local knowledge necessary to develop sound fisheries management advice. 60% of their membership is made up of representatives from the fishing industry. The rest comes from environmental or labour-related NGOs, recreational fishers and 'women in fishing' groups. They provide recommendations and advice to the Commission and Member States and may also comment on proposals from the Commission or a Member State on which they are consulted. Member States are obliged to consult them on joint recommendations submitted to the Commission in the context of regionalisation. The Commission appreciated this advice – for instance advice on management proposals for sole in ICES area VIIId by the Northwestern Waters Advisory Council. Many opinions concerned the landing obligation⁴³.

The EMFF provides 90% of the funding for the Councils. The other 10% comes from membership fees. Each Advisory Council receives the same amount, irrespective of membership size, translation needs or travel requirements. Some of the Councils expressed a desire for more funding to support scientific studies. The Commission replied that they are entitled to reply to calls for proposals under the direct or shared management parts of the EMFF.

The Coffey evaluation study found that the Councils took some time to become fully responsive to requests for advice. Those that had been established for 10 years reacted faster than the newer Councils. The Council secretariats reported that the meetings often split into two, with the fishing industry in one corner and other interested parties in the other. This meant that it was sometimes not possible to reach a consensus. This was reflected in a reply from the private sector

⁴³ The landing obligation, phased in between 2015 and 2019, requires all catches of regulated commercial species on-board to be landed and counted against quota rather than discarded at sea.

to the public consultation. After reading the minutes of meetings, they felt that few decisions had been made.

So far the Councils have not managed to propose any simplification of measures but they have identified current measures that are not working optimally, such as those on technical measures or control. Without EMFF support, it is very unlikely the Advisory Councils could continue operations and this advice would not have been available.

The government of the Azores requested that the EMFF could support better coordination between the different outermost regions. Their request was granted. On 1 July 2019, the Commission communicated the “*start of functioning of the Advisory Council for Outermost Regions*”⁴⁴.

Market intelligence

To what extent has EUMOFA delivered on the Commission commitments on market intelligence as defined in Article 42 of the CMO regulation (1379/2013)?

Table 13. EMFF contribution to market intelligence

	committed (€)	contracts	paid (€)	programmed (€)
EUMOFA	19,452,107	5	16,843,637	21,794,726
IT and observatories	870,282	5	697,782	1,305,000
studies	701,645	2	701,645	1,100,000

The European Market Observatory for fisheries and aquaculture products (EUMOFA) is a market intelligence tool on the EU’s fisheries and aquaculture sector, developed by the European Commission. It aims to increase market transparency and efficiency, analyses EU market dynamics, and supports business decisions and policy-making. EUMOFA enables direct monitoring of the volume, value and price of fisheries and aquaculture products, from the first sale to retail stage, including imports and exports. Data are collected from EU countries, Norway, Iceland, from EU institutions and from private data providers. They are updated every day. Table 14 shows how it meets the objectives set in Article 42 of the Common Market Organisation of the Common Fisheries Policy, Regulation (EU) No 1379/2013.

Table 14.

CMO Article 42 commitments

Gathering and disseminating economic knowledge and understanding of the EU market for fisheries and aquaculture products along the supply chain

Status (as of early 2018)

Delivered

- EUMOFA publications disseminate knowledge and understanding of the EU market through monthly highlights and the yearly publication on the EU market (The EU Fish Market).

⁴⁴ Official Journal 2019/C 219/03.

CMO Article 42 commitments	Status (as of early 2018)
<p>Providing practical support to producer organisations and inter-branch organisations to better coordinate information between operators and processors</p>	<p>Partially delivered</p> <ul style="list-style-type: none"> – Price information and market analysis published by EUMOFA can be considered as of interest to producer organisations (POs). – EUMOFA is not a sufficient information system to deliver targeted support to be provided to POs as per CMO Article 42.1(b) as it is designed to address the needs of a wide range of stakeholders with a single tool.
<p>Regularly surveying prices along the supply chain and conduct analysis on market trends</p>	<p>Delivered</p> <ul style="list-style-type: none"> – EUMOFA database provides price information regularly updated. Analysis of market trends is provided in monthly highlights and yearly publication. – EUMOFA cannot encompass all the supply chain due to the sensitive nature of information at the processing stage. This is compensated for by regular publication of case studies on price transmission.
<p>Conducting ad hoc market studies and provide a methodology for price formation surveys</p>	<p>Delivered</p> <ul style="list-style-type: none"> – Ad hoc market studies are published in Monthly Highlights series. A methodology for price formation surveys has been defined and published on the EUMOFA website.
<p>Facilitating access to available data on fishery and aquaculture products collected pursuant to EU law</p>	<p>Delivered</p> <ul style="list-style-type: none"> – Through EUMOFA, the Commission could concentrate available data on fisheries and aquaculture and add value to the process through harmonisation and standardisation of information. Sensitive commercial information (prices at processing stage) is protected.

CMO Article 42 commitments

Making market information, such as price surveys, market analyses and studies, available to all the stakeholders and to the general public in an accessible and understandable manner

Status (as of early 2018)

Delivered

- All EUMOFA information is published on a dedicated website open to the general public. Accessibility is improved by publication of the database in all EU languages and by translating publications into several EU languages.

The Coffey evaluation study reported that EUMOFA worked better than its agriculture market alternatives in terms of data timeliness and standardisation.

Technical assistance

Table 15. EMFF contribution to technical assistance

	committed (€)	contracts	paid (€)	programmed (€)
FAME	4,049,100	4	3,719,410	4,000,000
FARNET	9,247,057	5	8,623,688	9,226,500
IT	3,527,513	61	3,362,576	3,790,000
evaluation	1,002,000	3	1,002,000	1,000,000
fi-compass	280,000	2	112,000	360,000
study	488,335	6	440,322	190,000
training	24,800	2	24,800	25,000

Are the tasks that FARNET implements meeting a need of the local community? If so, what structures are in place to hand over these tasks after 14 years of implementation?

The Commission established the FARNET support unit in 2009 to connect fisheries local action groups (FLAGs). These partnerships of private sector, local authorities and civil society organisations fund local projects within the framework of a strategy under the shared management part of the EMFF. Tasks include capacity building, disseminating information, exchanging good practices, and cooperation amongst 328 FLAGs and 30 other stakeholder groups. As of December 2018, 950 projects have been approved.

The Coffey evaluation study reported that the administration of FLAGs, as all the other parts of the shared management component, is administratively burdensome but that the managing authorities appreciate the readiness of the support unit to help them set them up. The FLAGs themselves are also satisfied with the unit. This has been helped by continuity: the unit's staff has remained unchanged for many years, which allows them to develop knowledge and expertise. The Coffey evaluation study report suggested that increasing the number of issues of

the FARNET magazine from one a year to two or three a year would bring the EU closer to local communities.

The Commission’s proposal for EMFF after 2021 includes provisions for continuing support to community-led local development through local action groups.

What has FAME's contribution (EU value added) been to a more efficient and effective implementation of the monitoring and evaluation system of the shared management of the EMFF, both at Member State and EU level?

The Commission set up the FAME Support Unit (FAME SU) in 2015. Its purpose was first to help monitor and evaluate the implementation of the shared management component of EMFF and second to build capacity across the Member States and in the Commission on evaluation and monitoring methodologies, indicators and good practices.

The Coffey evaluation study considered that progress has been made on both objectives. FAME provided several training sessions to Member State managing authorities. A community of management authorities from the Member States meets annually for a two-day workshop. Dedicated monitoring and evaluation training sessions individually tailored to Member States’ particular needs are held at least one other time per year. A suite of working documents, including statistics and reports on the use of EMFF funding, support the Member States in monitoring and evaluation. One such report was on EMFF financing of fishing for litter operations, which was used for the impact assessment of the Single Use Plastics Directive⁴⁵. The work has improved the comparability between action taken by different Member States.

Are the deliverables of contracts of over €1 million per year being used by DG MARE or the stakeholders?

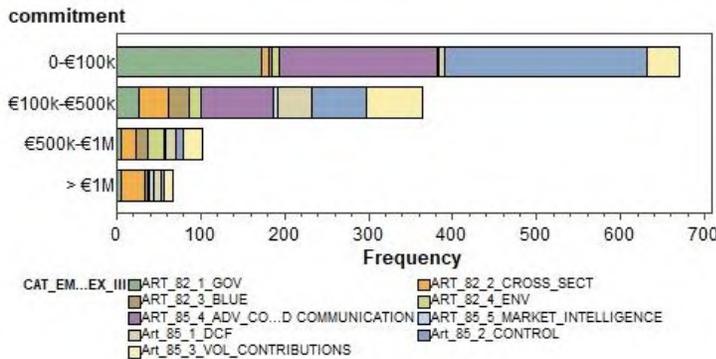


Figure 10. Number of projects for each size category (commitments up to March 2018)

Action taken	Projects > €1M
cross-sectoral projects	31
scientific advice	10
voluntary contributions	10
market intelligence	5
blue growth	4
fisheries enforcement	3
Integrated governance	2
TOTAL	65

65 contracts with a combined value of over €142 million were concluded up to March 2018.

About half were for cross-sectoral projects: marine knowledge, maritime surveillance and spatial planning. The digital maps and other products from the marine knowledge projects are now the main trusted data source for both public and private stakeholders. Other cross-sectoral

⁴⁵ Directive (EU) 2019/904 of the European Parliament and of the Council of 5 June 2019 on the reduction of the impact of certain plastic products on the environment.

projects (on spatial planning and maritime surveillance) mainly involved laying the foundations and building capacity for future work in areas where progress is essential to meet maritime policy goals.

Ten contracts were awarded to support the organisation and delivery of scientific advice from the International Council for Exploration of the Sea (ICES) and organisation of the Scientific, Technical and Economic Committee for Fisheries (STECF). This advice was crucial for the management of EU fisheries.

Another 10 supported voluntary contributions to international organisations. Five of these concerned research into Bluefin tuna. The deeper understanding achieved through this work has helped a stock that 10 years ago was threatened with collapse to becoming a stock that can be fished sustainably. Three other contributions built up the capacity of the General Fisheries Commission for the Mediterranean. Other projects covered Indian Ocean tuna, and implementing port state measures to tackle illegal, unreported and unregulated fishing.

The results of the projects are indeed in use.

COHERENCE

To what extent is the measure coherent internally (with the objectives of the Common Fisheries Policy and integrated maritime policy) and externally (with wider EU policy objectives)?

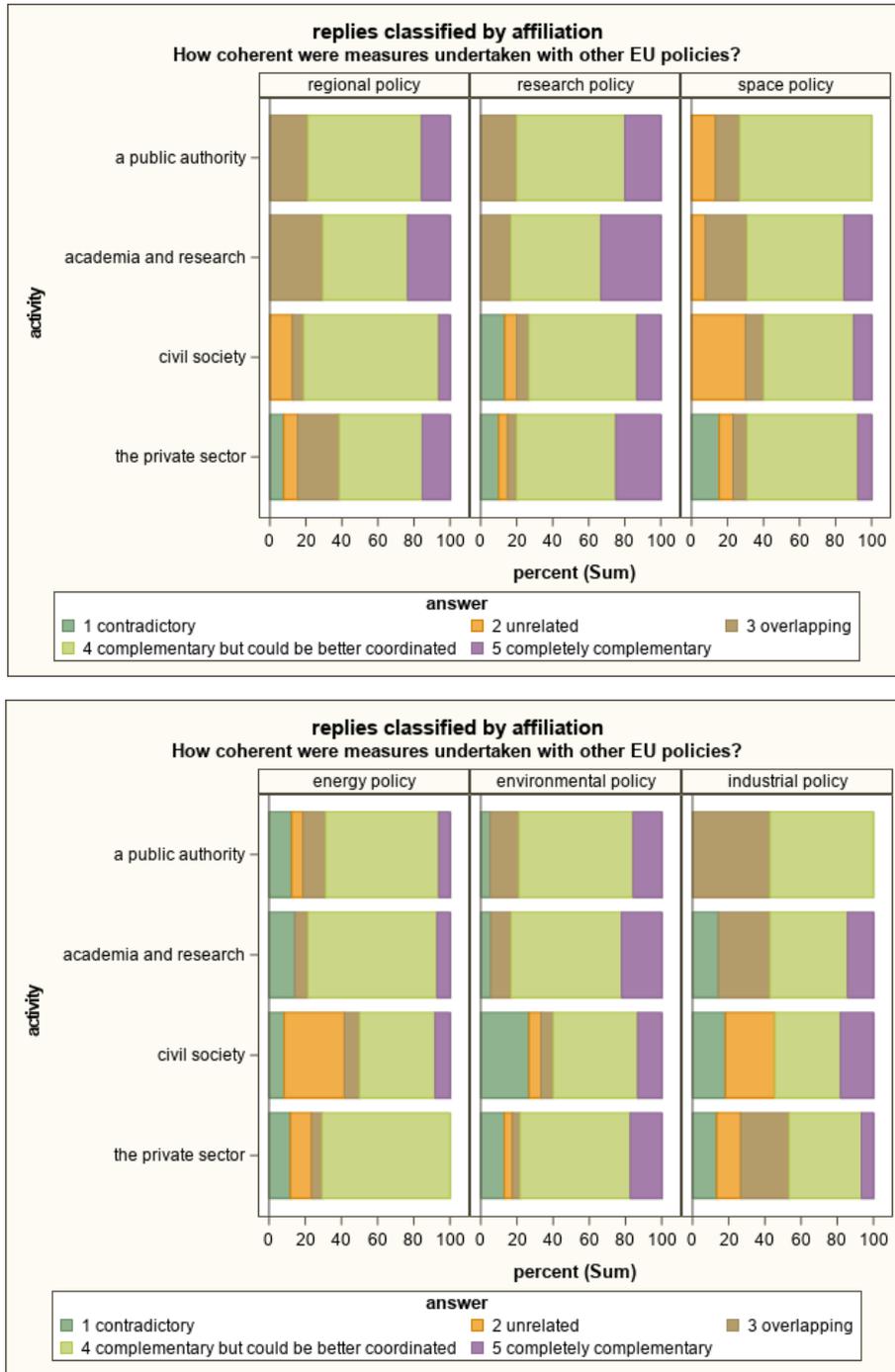


Figure 11. Response from stakeholders asked about coherence with wider EU policy objectives

The measure is completely coherent with the aims of the Common Fisheries Policy and the integrated maritime policy, as explained in the section of this evaluation report on “relevance”.

There is coherence between measures managed under the EMFF and other policies. Specifically:

- 10% of the budget is specifically allocated to implementation of the Marine Strategy Framework Directive and is managed by DG ENV.
- Cooperation between the EU space programme’s Copernicus marine service and the European Marine Observation and Data Network (EMODnet) was cemented by an exchange of letters between the Commission Directorates-General DG MARE and DG GROW. EMODnet data on marine litter and nutrients are being used in Member States’ submissions to the Marine Strategy Framework Directive.
- Projects funded under the INTERREG territorial cooperation programme helped Member States implement maritime policy on issues such as renewable energy, protected areas or spatial planning.

Nevertheless, there is a perception amongst the stakeholders that complementarity could be better coordinated. More effort needs to be spent on showing links between different measures. When presenting a measure, the Commission departments should take more time to explain how it fits into the broader picture.

A particular issue is how to embed fisheries policy within the broader maritime policy. The legal bases are at opposite poles – fisheries being an area where the EU has greatest competence and maritime policy where it has the least. There is scope for better integration, particularly on the three cross-cutting areas - data, planning and surveillance – and some progress has already been made. The European Fisheries Control Agency is involved in preparing the maritime policy’s Common Information Sharing Environment (CISE).

To what extent have the studies, pilots and scientific advice funded under direct management been coherent with research funded Horizon 2020?

According to the Coffey evaluation study, EMFF-funded science and the EU research programme Horizon2020:

“are complementary as both are necessary for the improved management of fisheries under the CFP.”

Scientific advice rests on a wide body of research. As requests for scientific advice often have to be answered quickly and require more than simply gathering already-published knowledge, the EMFF has financed specific studies on scientific questions such as *“improvements for the analysis and exploitation of observers’ reports in EU fisheries from northwest African waters”*. Usually, the study results are available between one and two years after publication of the work programme.

Longer term, and more far-reaching research issues such as *“smart fisheries technologies for an efficient, compliant and environmentally friendly fishing sector”* are tackled under the EU’s Horizon 2020 research and innovation programme. As Horizon 2020 work programmes usually cover two years and are published a year in advance, it typically takes three to six years from the publication of the work programme to the delivery of results. The Commission ensures that the results of the projects are made publicly available. Scientific advisory work can draw on results of completed EU research projects.

The EMFF budget for studies is an average of €4.3 million a year. By contrast, the budget for fisheries and aquaculture part of Horizon 2020 Societal Challenge “*Food Security, Sustainable Agriculture and Forestry, Marine, Maritime and Inland Water Research and the Bioeconomy*” is of the order of €20 million a year. Fisheries issues are also covered in other parts of the programme such as Marie Skłodowska-Curie studentships and the European Research Council, bringing the total to nearly €40 million a year.

This division of responsibilities between specific questions requiring fast answers and longer-term, more loosely-specified topics ensures coherence.

EU ADDED-VALUE

What is the additional value resulting from the EU action taken compared to what could be achieved by Members States at national and/or regional levels?

Fewer than 10% of stakeholders considered that any measure implemented under the EMFF could have been carried out by Member States alone (Figure 12). The Coffey evaluation study concluded that:

“the interventions supported by the direct management component of EMFF achieve benefits beyond what could have been achieved by national and/or regional spending. EUMOFA, STECF, Advisory Councils and FARNET, as well as maritime policy interventions such as EMODnet and mechanisms and projects for fostering cross-border maritime spatial planning would have not existed had it not been for EMFF support.”

The EU provides the institutional framework for countries can come together to tackle common issues. No other body could have done this. And it could not have been achieved without contractual arrangements.

The criteria to provide EU added value and ensure the transferability of project results to other EU regions were included in the eligibility and award criteria for grants to develop innovative solutions, products and services and to promote blue careers.

A number of existing organisations, notably the regional fisheries management organisations, would have operated without EMFF support. But without this support for scientific knowledge or organisational support, their operations would not have been so effective or efficient. The EU was the only donor prepared to put substantial resources to achieving these goals and therefore added value.

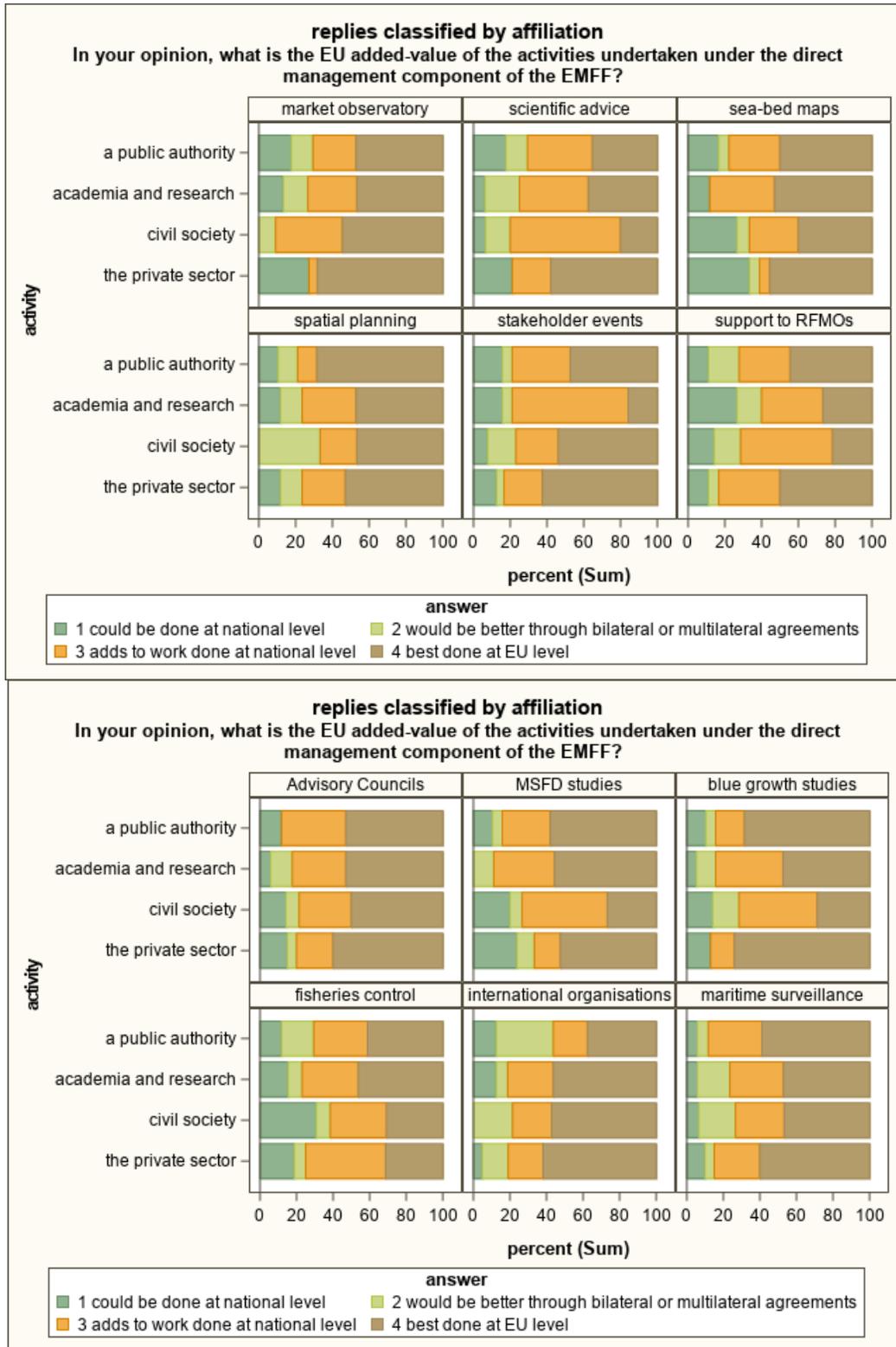


Figure 12. Public consultation of added value of EMFF measures.

The only measure where there was some doubt about EU added-value was a proposed measure for the joint chartering of patrol vessels.

Why is there a reluctance from Member States to apply for joint chartering and/or purchase of control means? Should this measure be abandoned? If not, under which conditions that measure would be relevant in the next programming period?

According to the Coffey evaluation study, there were several contributory factors.

Control means are sufficient and adequately adapted to the maritime environment Member States are required to control.

There is a general lack of human resources for manning own patrol vessels. Manning additional chartered vessels adequately without impacts on manning own vessels would not be possible.

Joint charter involving two or more Member States may underpin specific administrative rules that prevent flexible deployment. In the case of joint purchase, there would be a legal uncertainty.

There is uncertainty over availability over time of national budgets to cover expenses not covered by EC for joint chartering/purchasing. Covering additional costs or MS co-financed parts from national budgets could be an issue due to national contract procedures. Spain explains its withdrawal from the joint chartering operation approved in 2015 on these grounds.

They considered it highly unlikely that these issues would change. The Commission withdrew the measure from its work programme in 2017. One public authority, in its reply to the public consultation, suggested that the measure could be reintroduced if managed by the European Fisheries Control Agency. This possibility is not covered in the current EMFF Regulation but it is included in the Commission's proposal for the next period beginning in 2021.

6. CONCLUSIONS

Implementation of the EMFF has a strong EU added-value and has been relevant, effective and efficient. It is broadly coherent with other EU initiatives. But demonstrating it has been difficult: (1) because information about the implementation and results are dispersed and difficult to find; (2) because, for some measures, it will take some time before the impact can be assessed and (3) because of the very diverse nature of the measures.

The Commission's financial database includes information on commitments and payments but the original purpose of the measure and the programmed budget are not available in electronic format and can only be linked to the financial data manually. Reports of studies are available but there is no catalogue covering all of them. Few categories of measures have targets or indicators. Fixing these issues could begin immediately.

RELEVANCE

The aim of the Common Fisheries Policy is to ensure that fishing and aquaculture activities be environmentally sustainable over the long-term and managed in a way that is consistent with the

objectives of achieving economic, social and employment benefits, and of contributing to the availability of food supplies⁴⁶. The primary objective of the EU's Integrated Maritime Policy is to develop and implement integrated, coordinated, coherent, transparent and sustainable decision-making in relation to the oceans, seas, coastal, insular and outermost regions and in the maritime sectors.

The objectives of each measure correspond to either those of the Common Fisheries Policy or the integrated maritime policy and, as confirmed by stakeholders, are therefore relevant.

EFFECTIVENESS

Effectiveness measures whether or not these objectives were achieved. Stakeholders believe that they were.

The maritime day and sea-basin events helped to bring stakeholders together from different communities who otherwise would have had little opportunity to meet. This enabled the more joined-up approach to policies related to the sea, which is an objective of EU maritime policy.

The cross-cutting measures have been effective and need to be continued. Joining up marine data has already produced economic benefits worth many times the investment. Efforts should continue with higher resolution seabed maps, increased action on biodiversity and more intuitive user interfaces. Spatial planning is going to be critical for Europe's decarbonisation strategy with offshore wind capacity set to increase by a factor of 20 by 2050. Cross-border planning projects have increased capacity in Member States but need to move beyond collecting data, which is already done within EMODnet, to thinking how we want seas to develop over the longer term. The expected benefits of better coordination of maritime authorities on surveillance are also potentially huge. Future efforts should build on the work done to develop CISE and the cooperation between the three EU agencies responsible: the European Maritime Safety Agency (EMSA), the European Fisheries Control Agency (EFCA) and the European Borders and Coastguard Agency (FRONTEX).

The studies and the fora organised on blue growth have increased knowledge of areas of the blue economy that have either changed significantly in the past years or did not exist at all, such as deep-sea mining, ocean energy and algae cultivation. It is too early to say whether the work to shift particular ideas from the laboratory to the market have been successful but they have provided the Commission and investors with a much better knowledge of the landscape and helped prepare a "Blue-invest Platform" to bring in equity from public and private sources.

Projects to support implementation of the Marine Strategy Framework Directive (MSFD) have been particularly useful in understanding emerging pressure on the marine environment, such as noise or litter. Participants in earlier projects reported that projects need to be better aligned with the official processes of regional sea basins and MSFD. Projects run later therefore aimed at providing more direct support. A number of standards and protocols developed in the projects are being adopted as guidelines for the directive.

The package of measures to support fisheries advice have been very effective. Without them the Common Fisheries Policy would not have worked. ICES and STECF work together well on advice for northern waters but the Commission should resolve overlaps between the work of the STECF and GFCM in the Mediterranean.

Then lion's share of EMFF spending on enforcement went on information technology and, although the exchange of information between authorities is better than it was, progress has been

⁴⁶ REGULATION (EU) No 1380/2013 OF THE EUROPEAN PARLIAMENT AND OF THE COUNCIL of 11 December 2013 on the Common Fisheries Policy.

slower than originally envisaged. A thorough review of the Integrated Fisheries Data Management programme should not exclude looking at future needs, including technology.

The support provided to regional fisheries management organisations has produced tangible benefits and improved their effectiveness. Because these organisations govern the most direct human impact on biodiversity in the planet's oceans, the support makes a tangible contribution to the EU's international ocean governance policy.

The Advisory Councils for fisheries would not work without EMFF support. Their composition does not always allow a consensus to emerge but it creates a conversation bringing in different points of view, which would not otherwise happen. The support is therefore effective.

The EMFF has enabled the setting up, operation and progressive improvement of the European Market Observatory for fisheries and aquaculture (EUMOFA). This has increased market transparency and efficiency through direct monitoring of the volume, value and price of fisheries and aquaculture products, from first sale to the retail stage, including imports and exports.

EFFICIENCY

Stakeholders considered that the EMFF results could not have been achieved at a lower cost but some of the administration is unnecessarily burdensome. Future work must focus on implementing IT tools to automate and replace some paper-based workflows and on taking a more risk-based approach to compliance.

COHERENCE

EMFF measures are generally coherent, though greater coordination between maritime policy and fisheries policy – particularly on data, spatial planning and maritime surveillance – would improve efficiency and effectiveness. External stakeholders believe that more could be done to integrate maritime policy with instruments from other policy areas such as the environment, research and innovation, energy and transport. No specific issues were identified and the issue may partly be one of perception. Communication to stakeholders should aim not to look at measures in isolation but show how they fit into broader EU action.

EU ADDED VALUE

Without EU action under the EMFF, many activities would not have taken place. They would not have been supported by individual countries. The EU provides the institutional framework for these countries to come together to tackle common issues. No other body could have done this, and it could not have been achieved without contractual arrangements.

Regional fisheries management organisations would not have been as effective or efficient without support for scientific knowledge and organisational support, as evidenced in this evaluation. The EU was the only donor prepared to put substantial resources to achieving these goals.

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ANNEX 1. PROCEDURAL INFORMATION

The work was led by DG MARE. The Agenda planning reference is 2017/MARE/018.

The steering group included representatives of eleven units from DG MARE, six other Directorates General (ENV, MOVE, REGIO, RTD, TRADE, SG) as well as the Executive Agency for Small and Medium Enterprises (EASME). The group met on 16 August 2016, 16 September 2016 and 11 November 2016 to define the terms of reference for the external contractors' study. Preparatory meetings with the contractor were held on 12 December 2017 and 8 January 2018, an inception meeting on 24 January 2018, progress meetings on 26 March 2018 and 15 May 2018 and a discussion of the second draft of the final report on 20 June 2018. A final meeting was held on 29 September 2019 to review the draft of this staff working document. A wiki, available to the steering group, includes background information and records of meetings.

The contractors, a consortium led by Coffey International, were selected following an open call for tender. The contract was signed in December 2017 and completed in September 2018. The report is published on the EU publications website⁴⁷

The public stakeholder consultation was prepared by DG MARE and checked by the steering group. It ran from 28 May 2018 to 7 September 2018 and elicited 200 responses.

This report was prepared by DG MARE, based on the external study, the outcome of the public consultation, an analysis of financial data and insights from Commission departments and EASME.

ANNEX 2. STAKEHOLDER CONSULTATION

Participation

The public consultation ran from 29 May 2018 until 7 September 2018. The three main issues – fisheries, marine environment and blue economy – were covered by representatives of all four stakeholder categories (public authorities, academia and research, private-sector bodies and civil society. About one third had received EMFF funding. There were 200 respondents overall. Figure 1 and Table 1 show the main interests of the respondents. Figure 2 gives a breakdown by country and Figure 3 shows the proportion (about 30%) who had received EMFF funding. These show that the views of all the main stakeholder groups and interests were represented.

The multiple choice questions were compulsory though, given that few respondents had knowledge of the whole range of interventions, 'no opinion' was also an option. Respondents could then clarify their answer with text.

The external consultants then ran a more targeted consultation. They targeted those managing the EMFF, DG MARE, DG ENV and EASME, recipients of the fund and, to a lesser extent, those who could be affected by the fund's measures. They had drawn up a list of interviewees in their tender, which they modified during preparatory meetings with the steering group at the outset of the project. In all, they received input from 77 people. Their sample was less balanced than the open consultation, being mainly targeted to public authorities and DG MARE.

⁴⁷ <https://op.europa.eu/en/publication-detail/-/publication/1f424d68-d670-11e8-9424-01aa75ed71a1/language-en>

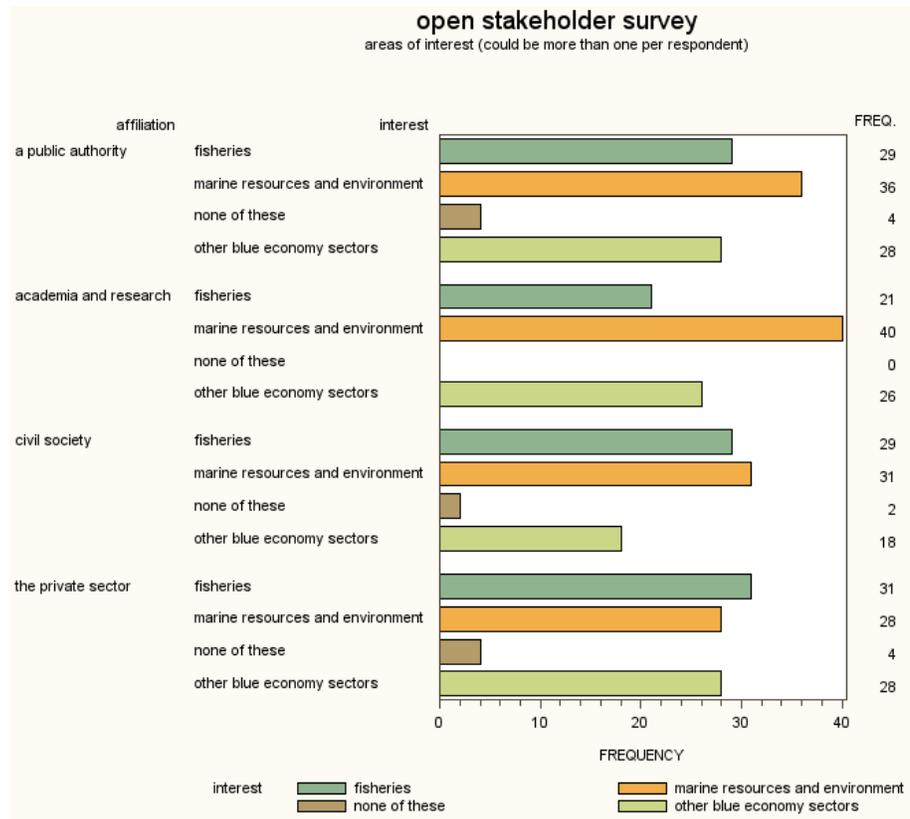


Figure 1. Interests of respondents to public consultation

Table 1 Participation in public consultation

		All	a public authority	academia and research	civil society	the private sector
		N	N	N	N	N
fisheries	fishing	95	23	19	26	27
	other	29	9	6	7	7
	processing	47	13	5	14	15
	retail	36	10	4	11	11
	wholesale	36	10	7	10	9
marine resources and environment	coastal protection	76	22	23	17	14
	conservation of commercial species	74	20	15	19	20
	environmental reporting	67	19	14	20	14
	impact assessments	73	21	19	17	16
	management of protected areas	90	26	24	20	20
	other	15	2	7	4	2
	spatial planning	85	22	22	22	19
none of these	10	4	.	2	4	
other blue economy sectors	bio-economy (living resources)	62	17	17	13	15

	All	a public authority	academia and research	civil society	the private sector
	N	N	N	N	N
coastal engineering	34	10	6	8	10
generic technology	31	7	4	9	11
non-living resources	34	7	9	9	9
other	20	5	3	5	7
renewable energy	53	15	10	10	18
shipbuilding	36	13	7	6	10
tourism	48	16	8	11	13
transport	52	16	12	11	13

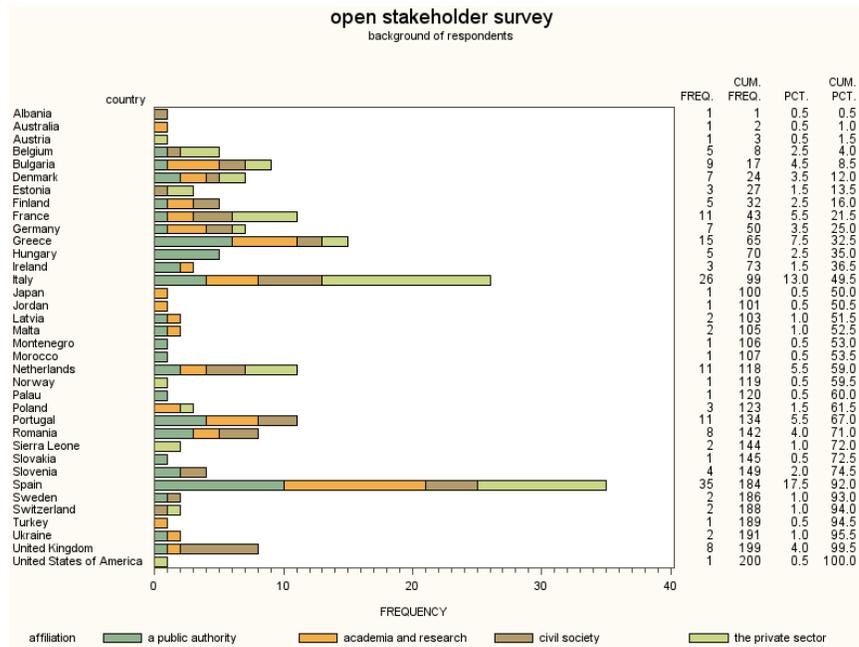


Figure 2. Participation in public consultation; breakdown by country where respondent is based

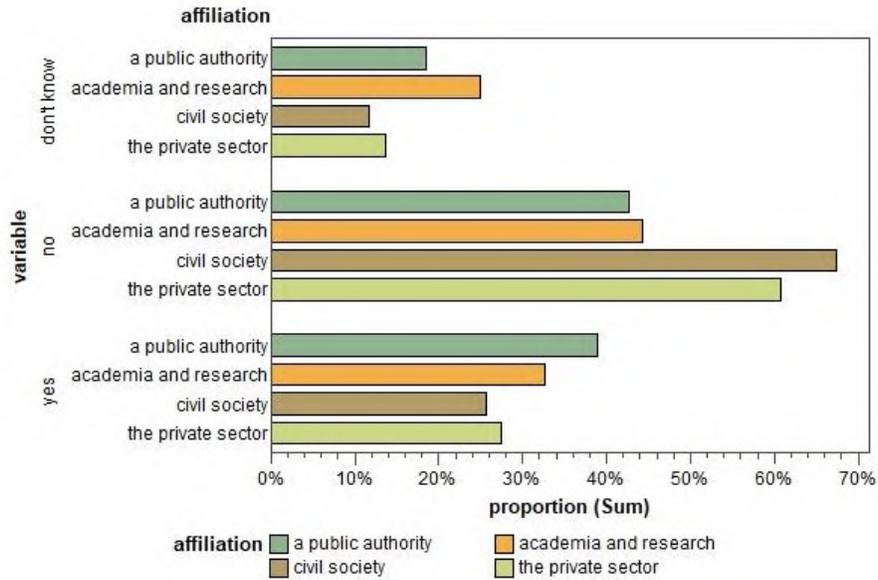


Figure 3. Proportion of respondents who had received EMFF funding

Table 2. Participation in targeted consultation

	All	DG MARE	EASME	civil society	contractor	private body	public authority	researcher
All	77	18	1	14	1	2	39	2
advisory council	13	1	.	4	.	.	7	1
blue growth	9	4	.	4	.	.	1	.
control	9	4	5	.
cross-cutting tools	15	.	1	1	1	1	10	1
environment	5	1	.	2	.	.	2	.
governance	7	1	.	2	.	1	3	.
market intelligence	6	4	2	.
scientific advice	6	3	.	1	.	.	2	.
technical assistance	7	7	.

Relevance

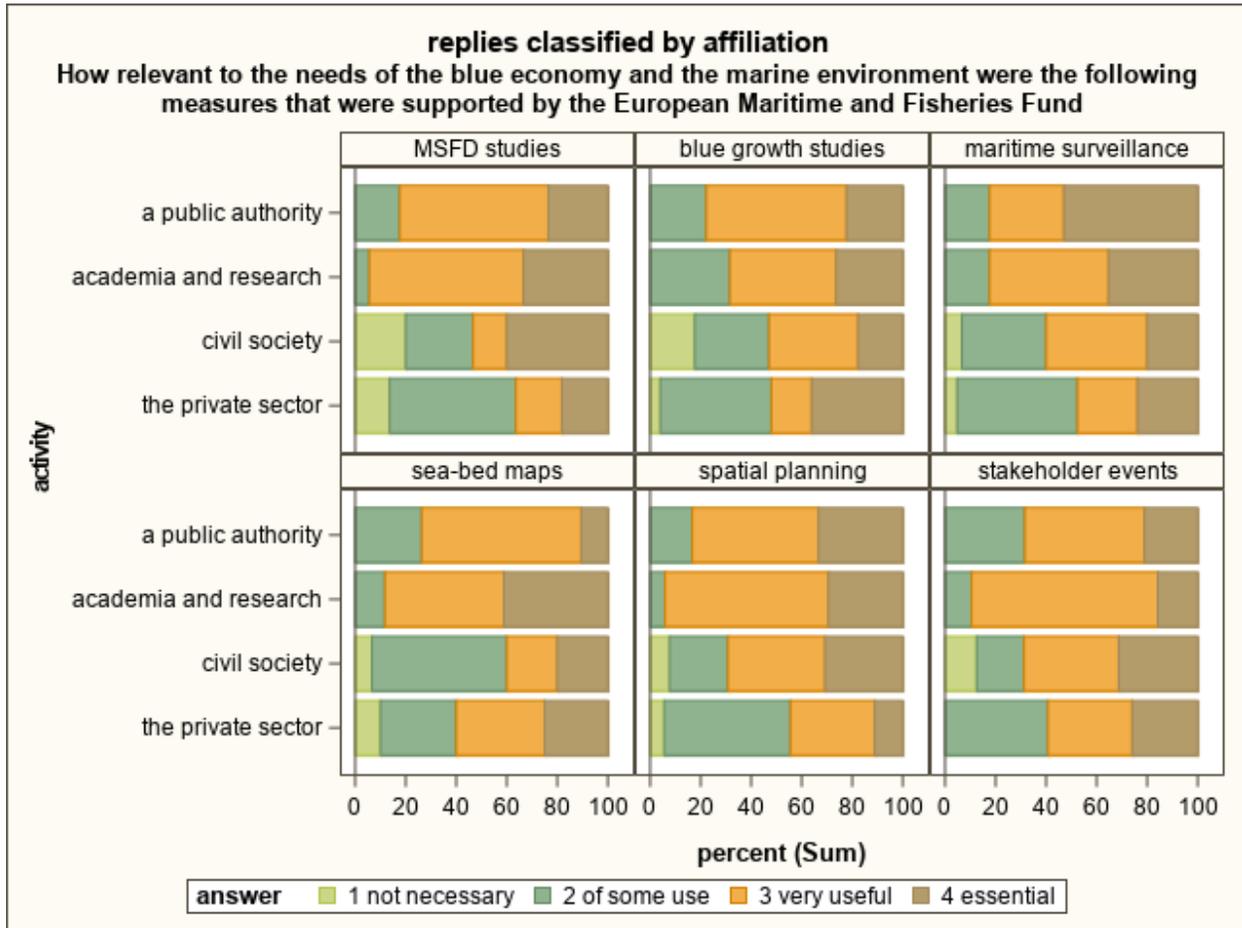


Figure 4. Stakeholders' response to questions on the relevance of EMFF measures on maritime policy (1) creation of digital sea bed maps; (2) events to share knowledge between stakeholders; (3) projects to facilitate cross-border spatial planning; (4) projects to improve information flow between maritime authorities; (5) studies to help authorities meet the requirements of Marine Strategy Framework Directive; (6) studies to improve knowledge of blue growth.

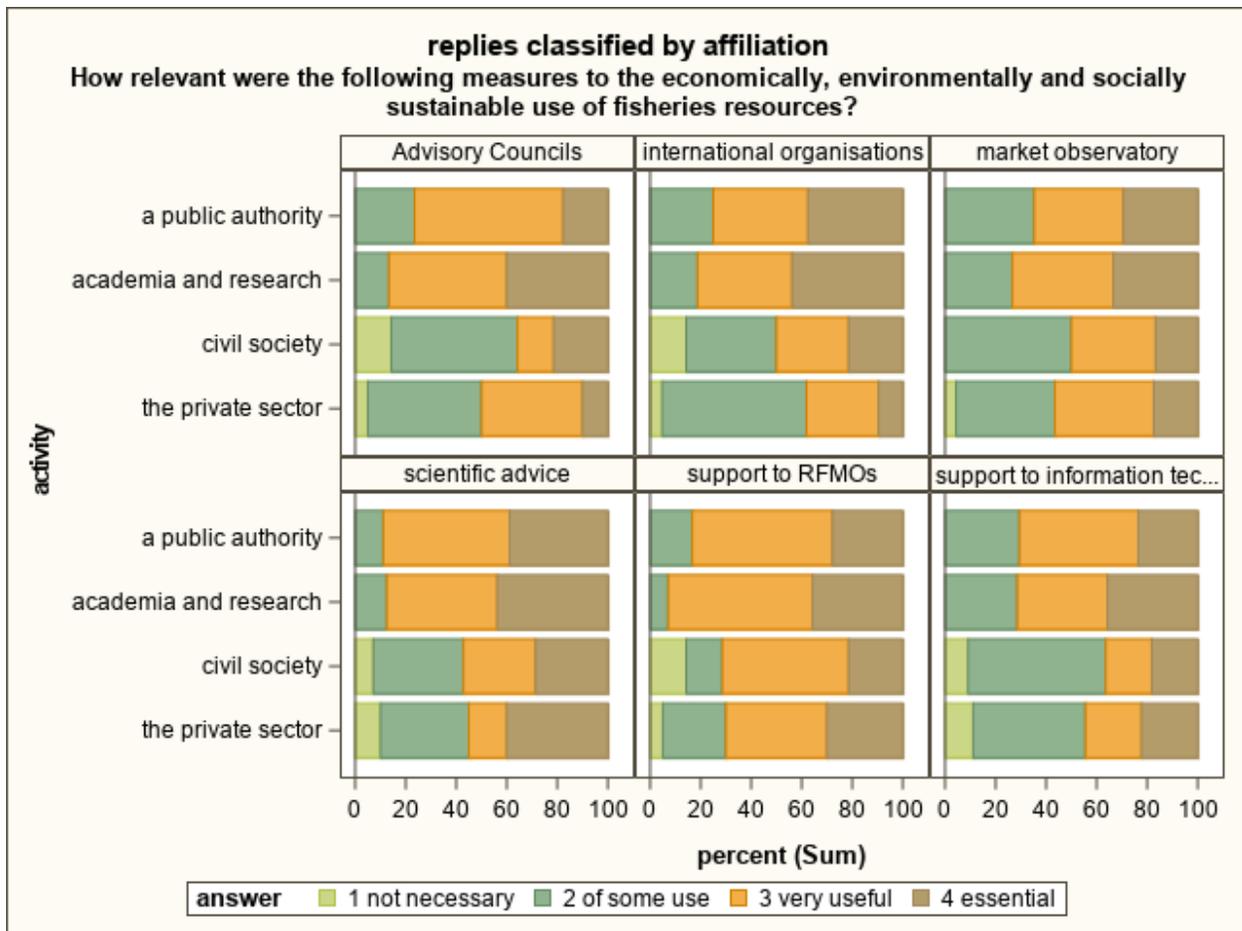


Figure 5. Stakeholders' response to questions on the relevance of EMFF measures on fisheries issues: (1) contributions to international organisations; (2) observatory for fishery and aquaculture products; (3) scientific advice for fisheries; (4) support to Advisory Councils; (5) support to information technology and chartering vessels; (6) support to regional fisheries management organisations.

Meeting the objectives of the EMFF measures contributes to meeting the objectives of the integrated maritime policy (Figure 4 **Error! Reference source not found.**) and of the Common Fisheries Policy (Figure 5). No stakeholders from public authorities or research and fewer than 10% from the private sector or civil authorities found the measures to be unnecessary.

There was some suggestion from civil society that the results from science were not feeding into industry, although research as such is not financed by the EMFF.

Some considered that more emphasis could have been given to certain parts of the programme, for instance to the collection of marine data from bodies outside the fisheries cross-organisational coordination process. These remarks concerned the fisheries part of the programme and the respondent may have been unaware that data collection is largely in the shared management part of the programme and that Advisory Councils do include representatives from outside the fisheries industry.

The targeted consultation primarily targeted public authorities and Commission departments. None of the respondents questioned the relevance of the measures, confirming the conclusion of the public consultation although there were concerns about the lack of feedback on advice from the Northwest Waters Advisory Council.

Efficiency

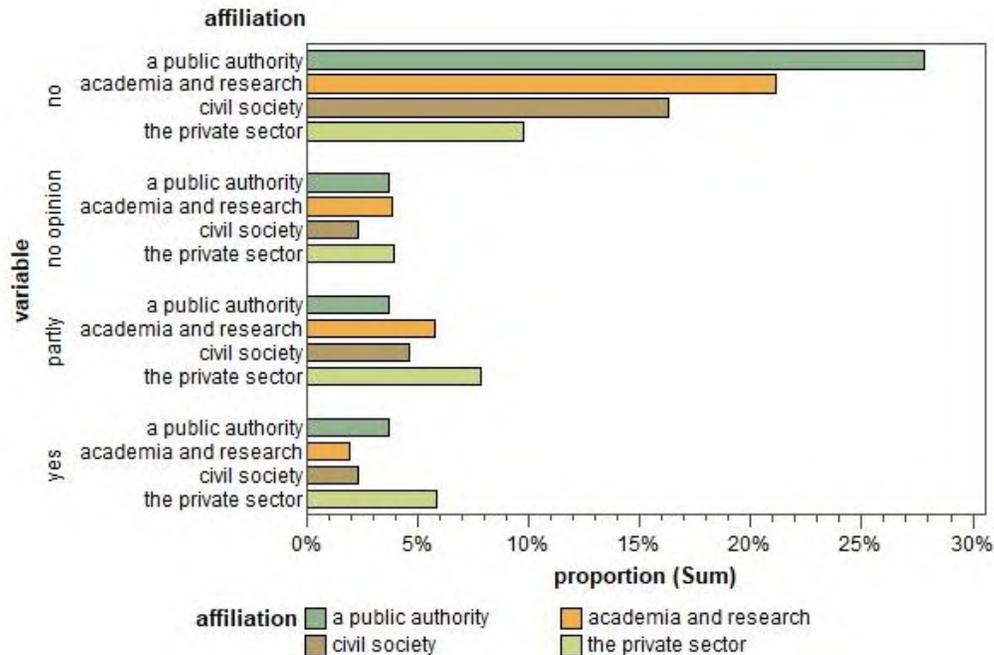


Figure 7. How efficient were the actions that you participated in? Could results have been achieved with fewer resources? Results are expressed as a proportion of the total number of that category (public authority etc.). Only those receiving EMFF funding were asked this question.

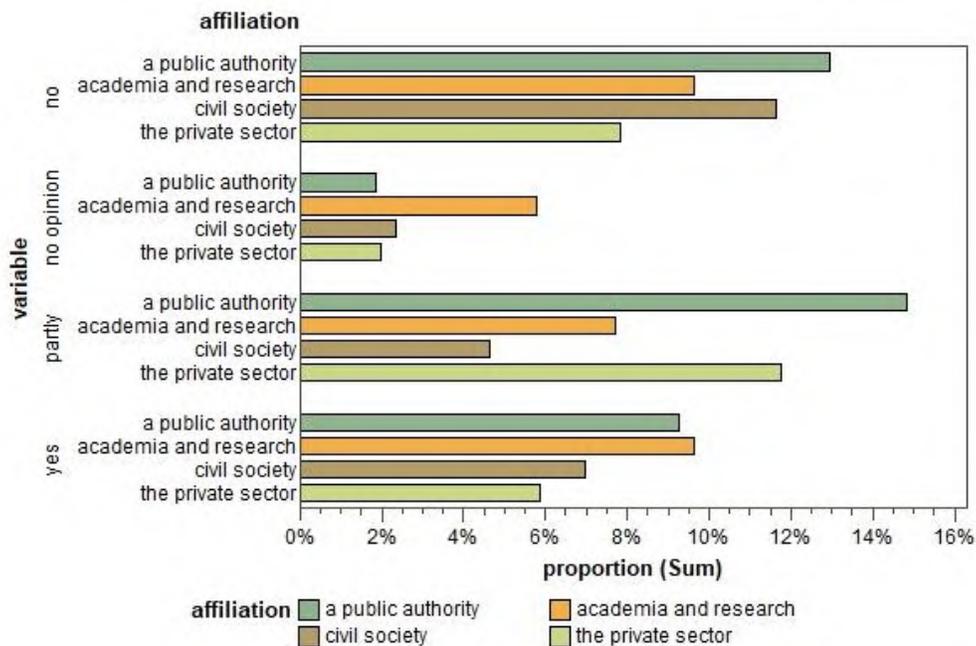


Figure 8. How efficient were the actions that you participated in? Was the administrative burden in participating in the measures proportionate? Results are expressed as a proportion of the total number of that category (public authority etc.). Only those receiving EMFF funding were asked this question.

Stakeholders concurred that the results could not have been obtained with fewer resources but that the administrative burden was excessive. The Scottish Coastal Forum felt that extending spatial planning projects from two to three years would give more time to fully develop the end-of-project conclusions.

Some Advisory Council members felt that the process for delivering advice could be more efficient if a subgroup could prepare a draft report before the main meeting.

The Executive Agency for Small and Medium Enterprises explained that at the start of the programme, all procedures were paper-based. Towards the end of the evaluation period they began to make use of procedures used for other EU programmes, particularly the e-grant process used under the Horizon 2020 research programme.

Some considered that the question should have been ‘are the resources enough?’, rather than ‘could the job be done with fewer resources?’.

- The Environment and Sustainable Development Advisory Councils⁴⁸ (EEAC) and the European Academies’ Science Advisory Council replied that *‘neither scientists nor managers of so-called Marine Protected Areas have sufficient means at their disposal for GES⁴⁹ measurements or reporting. While European politicians have often underlined the importance of sustainable seas and oceans and are currently proposing the GES approach to the global community, it seems that the follow-up is insufficient’*.
- The FARNET support unit reported that they would need more resources if a more multilingual facility were required.

Effectiveness

Overall, the respondents to the public consultation considered that the measures taken had been effective but differed in terms of the extent of impact (Figure 8). The scientific community believed that the main impact had been to protect marine resources; public authorities cited instead a more joined-up approach to maritime policy. The private sector agreed that the impact of measures was mostly to protect the marine environment and joining up maritime policies but the blue growth studies had also been an effective support to the blue economy. Civil society, by contrast, felt that the blue growth studies had been the least effective of the measures. They considered that the stakeholder events had been effective in building a more joined-up approach.

Overall, the measures on scientific advice were considered to be the most effective in protecting the environment, blue growth studies for improving knowledge on stimulating the maritime economy, and events the most effective in improving information flow between maritime authorities.

A number of respondents to the public consultation reported that effectiveness could be improved by making the results more widely available and by bringing new insights from studies to those that could benefit from them. National authorities responsible for marine or coastal administration are often unaware of the new insights.

Bloom, a non-profit-making association founded in 1901, lamented the lack of documentation and the fact that scientific advice had been ignored, though some of their comments were more relevant to the indirectly managed part of the EMFF. Two respondents emphasised the need to engage local communities. One public authority felt that joint chartering

⁴⁸ A network of advisory bodies established by national or regional governments or parliaments.

⁴⁹ Good Environmental Status.

of patrol vessels might have worked if the European Fisheries Control Agency (EFCA) had been more involved.

A survey of EUMOFA users considered it effective in providing data and analysis on the EU market for fisheries and aquaculture products. The targeted consultation also found that the Northwest Waters Advisory Council had provided fisheries management advice (though not always consensual) and that the Scientific Technical and Economic Committee for Fisheries had influenced decisions in the Common Fisheries Policy. The BalticBoost project had achieved most of its expected results, including identifying shortcomings in the indicators. The SIMCELT project had succeeded in building relationships between those responsible for spatial plans in neighbouring countries.

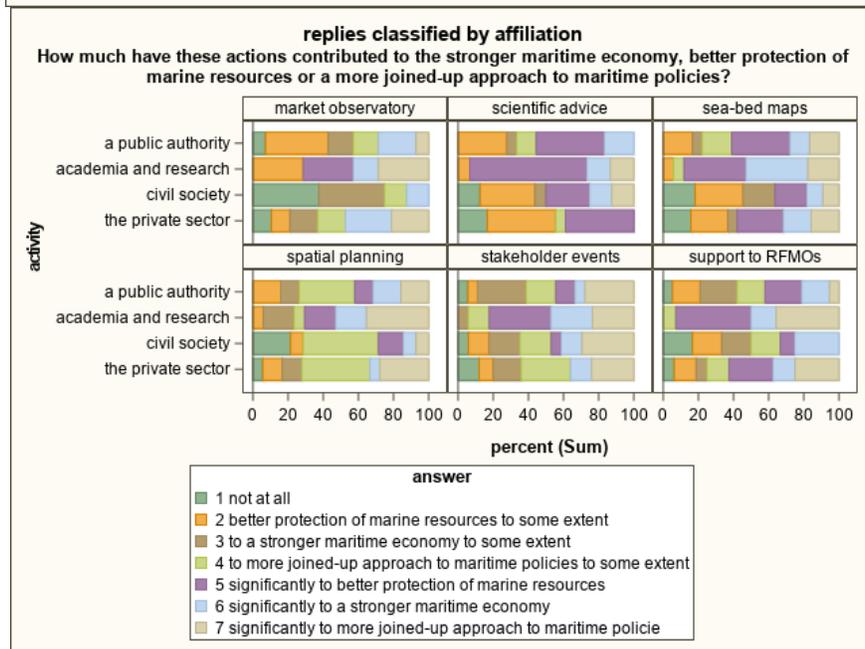
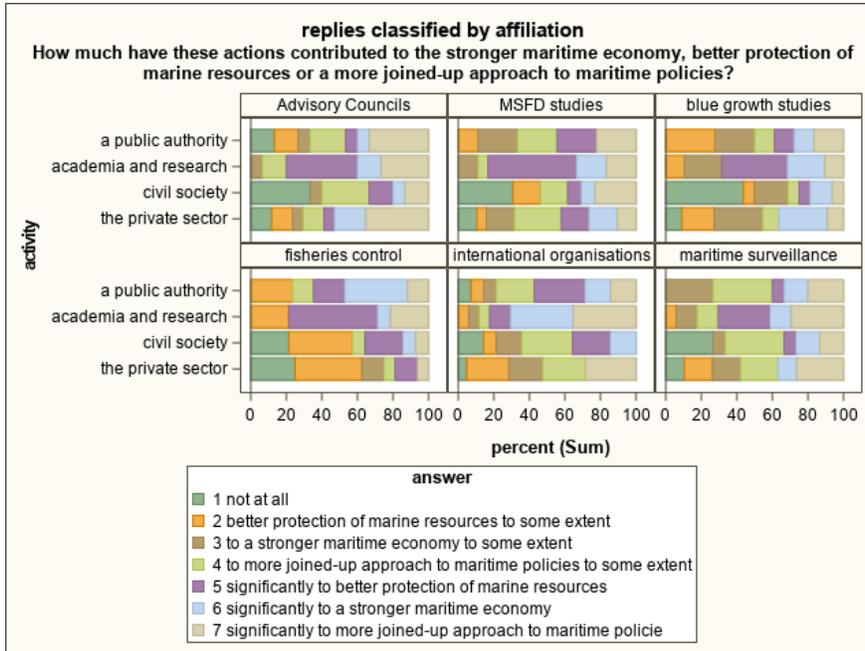


Figure 6. Stakeholders' response to questions on relevance of EMFF measures

Coherence



Figure 9. Response from stakeholders asked about coherence with wider EU policy objectives

There was general agreement that the measures were coherent with other EU policies but that coordination could be improved. The stakeholders consulted in the open consultation were unable to suggest specific instances or how it could be improved.

The government of the Azores would have wanted the EMFF to support implementation of the Water Framework Directive and directives on nature protection.

No issues with coherence were identified in four of the five projects assessed in the targeted consultation. The North West Waters Advisory Councils for fisheries reported that they did take into account implementation of the Marine Strategy Framework Directive. Participants in the Baltic Boost project on the Marine Strategy Framework Directive believed that their work was coherent with the work of the HELCOM convention. The SIMCELT project on spatial planning was considered to be consistent with nature directives, the INSPIRE Directive and the Common Fisheries Policy. The European Market Observatory for fisheries and aquaculture (EUMOFA) was considered coherent with other Commission initiatives to improve market transparency, such as the market observatories for agriculture products or market observatories for energy prices.

The only issue identified was some overlap between the work of the Scientific, Technical and Economic Committee for Fisheries (STECF) and the General Fisheries Commission for the Mediterranean (GFCM).

EU added-value

Over 70% of most stakeholder categories considered the work to be either best done at EU level or to add what is done at national level (Figure 10). Nevertheless, there were some notable differences. Public authorities felt that EU added less value to seabed mapping than it did in other EMFF activities, whereas the academic community considered this to add the most EU value. The private sector considered that events provided the most value. The Scottish Coastal Forum considered that *‘projects to facilitate cross-border spatial planning would not go ahead without EU funding but the work itself (and the implementation of the findings of EU-sponsored projects) is probably better facilitated through bilateral or multilateral arrangements’*.

Stakeholders in the targeted consultation reported that without EU action under the EMFF, national plans would have given less consideration to plans in neighbouring countries, and there would be no detailed analysis at EU and global level of the market for fisheries and aquaculture products. Without EU action there would be no Northwest Waters Advisory Council in its present form, no expert participation in the deliberations of the Scientific, Technical and Economic Committee and the indicators tracking the environmental status of the Baltic would be less-developed.

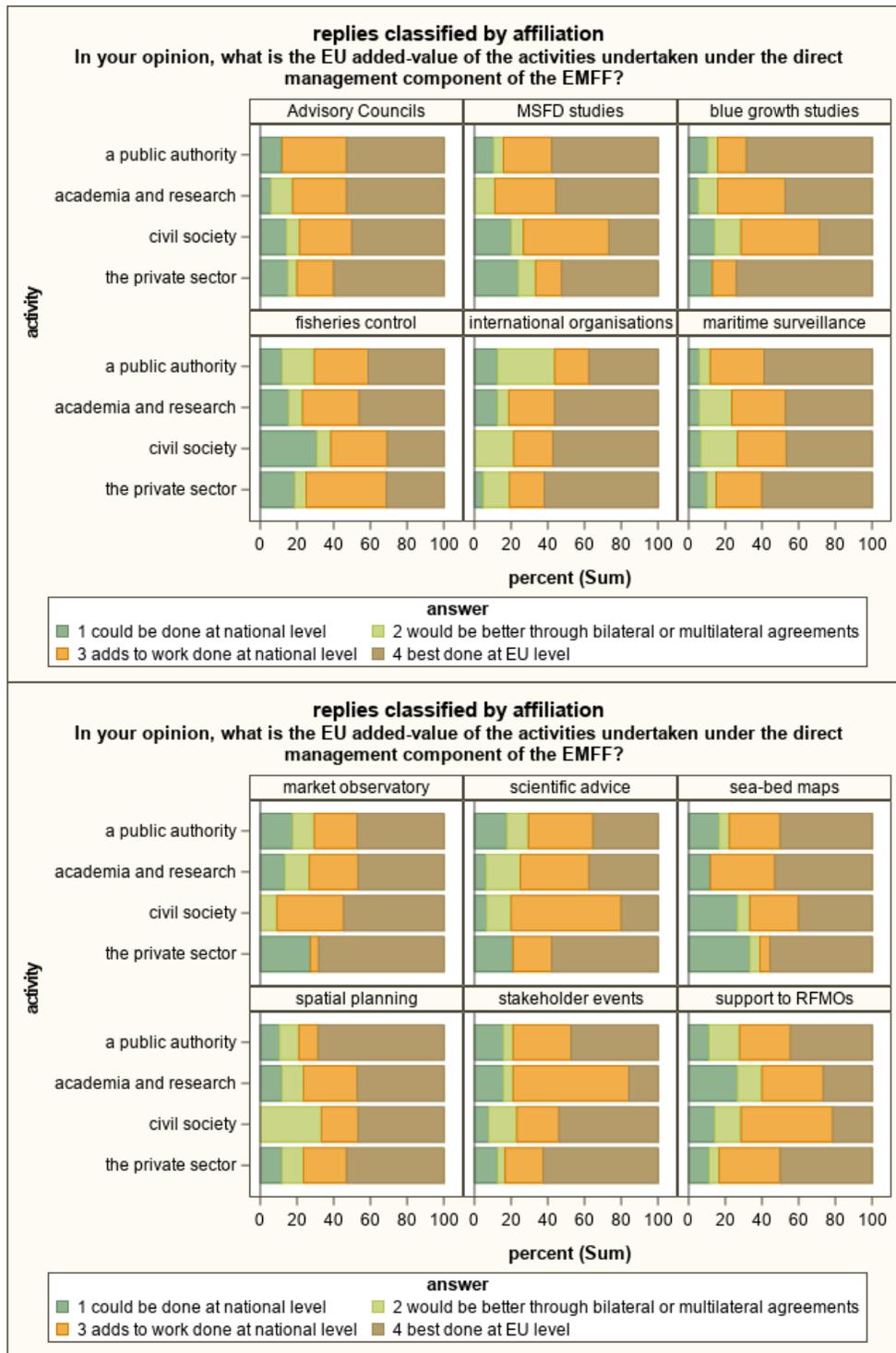


Figure 10. Open stakeholder consultation of added-value of EMFF measures.

ANNEX 3. METHODS AND ANALYTICAL MODELS USED TO PREPARE THE EVALUATION/FITNESS CHECK

The main inputs to the evaluation were:

- financial information from the Commission’s ABAC system
- a study by a contractor selected following an open call for tender
- the public consultation
- insights from DG MARE and EASME
- completed or ongoing evaluations of individual measures.

A steering group of Commission departments helped frame the evaluation questions, define the terms of reference of the study and monitor progress of the study.

For measures that were continuations of previous measures under a different instrument, the baseline was mainly taken from evaluations of these previous measures. The main limitations were:

- the number and variety of measures financed by the European Maritime and Fisheries Fund. Between 200 and 300 contracts through grants and procurement were signed each year on topics ranging from tuna-tagging in the Indian Ocean to coastguard fora in the Mediterranean.
- the novelty of many of the actions. Other than the short 2011-2013 preliminary programme, this was the first financial programme dedicated to the maritime policy.
- The EMFF Regulation was adopted in May 2014 and the financial decision for the 2014 work programme in July 2014. Only a small proportion of projects were completed by the time of the external study, which only covered activity programmed from 2014 to 2016.
- the lack of performance indicators or a catalogue of project reports meant that too much time was spent finding the output of activities rather than assessing their impact.

Nevertheless, the evaluation was able to capture how well the money was spent by linking information from the Commission’s ABAC system with the annual financial decisions and then classifying each activity into a set of sub-activities. The consultation elicited opinions from a representative cross-section of stakeholders: private-sector companies, public authorities, researchers and civil society.

The conclusions of the external study were largely based on interviews with stakeholders. The study did not uncover any surprises, and being independent, it is the Commission’s view that it increased confidence.

Over the period of the evaluation, indicators tracking the broad objectives of the measure – growth in the blue economy, better environmental status of the marine environment, sustainable fish stocks – were generally positive. The evaluation showed that the EMFF had contributed to meeting those objectives.

ANNEX 4. FINANCIAL DETAILS

Integrated governance

		All	2014	2015	2016	2017	2018
evaluation	committed	149,965	149,965
	contracts	1	1
	paid	149,965	149,965
	programmed	150,000	150,000
events	committed	5,902,241	963,768	1,016,305	1,656,064	1,059,540	1,206,564
	contracts	154	44	37	35	23	15
	paid	4,856,396	902,780	900,809	1,440,640	923,591	688,576
	programmed	8,011,220	1,290,000	1,126,000	1,708,240	1,836,980	2,050,000
international governance	committed	1,249,831	.	.	.	1,000,000	249,831
	contracts	4	.	.	.	1	3
	paid	469,118	.	.	.	400,000	69,118
	programmed	2,000,000	.	.	.	1,000,000	1,000,000
on-line presence	committed	2,417,842	259,760	1,579,302	209,997	149,576	219,207
	contracts	22	3	5	7	4	3
	paid	2,417,842	259,760	1,579,302	209,997	149,576	219,207
	programmed	2,760,000	260,000	1,880,000	210,000	210,000	200,000
sea-basin assistance	committed	3,701,051	147,840	529,557	579,945	2,244,852	198,858
	contracts	18	7	3	3	4	1
	paid	1,950,176	109,580	463,379	507,945	742,980	126,292
	programmed	3,929,000	150,000	569,000	610,000	2,250,000	350,000

Marine knowledge

		All	2014	2015	2016	2017	2018
assembly and dissemination	committed	30,891,174	1,193,640	8,961,982	13,637,626	7,097,925	.
	contracts	13	1	2	7	3	0
	paid	20,772,748	1,193,640	7,343,982	12,235,126	.	.
	programmed	37,010,000	1,330,000	9,280,000	13,770,000	7,100,000	5,530,000
observation	committed	3,999,726	.	3,999,726	.	.	.
	contracts	1	.	1	.	.	.
	paid	3,253,890	.	3,253,890	.	.	.
	programmed	4,000,000	.	4,000,000	.	.	.
secretariat	committed	1,940,000	.	520,000	.	1,420,000	.
	contracts	2	.	1	.	1	.
	paid	1,230,000	.	520,000	.	710,000	.
	programmed	2,020,000	.	520,000	.	1,500,000	.
stress tests	committed	4,174,990	4,174,990
	contracts	4	4	.	.	0	.
	paid	4,174,990	4,174,990
	programmed	4,350,000	4,350,000	.	.	0	.
studies	committed	54,000	.	.	54,000	.	.
	contracts	1	.	.	1	.	.
	paid	54,000	.	.	54,000	.	.
	programmed	60,000	.	.	60,000	.	.

Spatial planning

		All	2014	2015	2016	2017	2018
assistance	committed	5,101,546	1,117,760	1,117,760	1,117,760	1,400,000	348,266
	contracts	7	1	1	1	1	3
	paid	4,337,618	1,117,760	1,117,760	1,117,760	840,000	144,338
	programmed	6,397,760	1,330,000	1,130,000	1,117,760	1,400,000	1,420,000
projects	committed	17,649,656	5,561,795	5,657,014	6,430,847	.	.
	contracts	10	3	3	4	0	0
	paid	12,000,352	4,525,673	3,859,793	3,614,887	.	.
	programmed	20,800,000	6,370,000	6,000,000	5,960,000	0	2,470,000
studies	committed	1,085,884	499,711	.	.	586,173	.
	contracts	3	1	.	.	2	0
	paid	651,236	499,711	.	.	151,525	.
	programmed	1,745,000	530,000	.	.	715,000	500,000

Surveillance

		All	2014	2015	2016	2017	2018
CISE	committed	13,040,292	5,646,093	1,125,519	1,240,958	617,722	4,410,000
	contracts	22	10	4	3	2	3
	paid	7,871,819	4,892,272	754,689	592,540	355,096	1,277,221
	programmed	16,968,000	7,330,000	2,688,000	1,430,000	1,110,000	4,410,000
coastguard support	committed	2,607,401	839,421	268,000	760,000	80,000	659,980
	contracts	13	3	2	4	1	3
	paid	2,160,893	681,068	268,000	652,452	56,000	503,372
	programmed	2,780,000	920,000	360,000	760,000	80,000	660,000

Blue growth

		All	2014	2015	2016	2017	2018
assistance	committed	108	108
	contracts	1	1
	paid	538	538
	programmed	5,000	5,000
communication	committed	991	200	.	.	791	.
	contracts	2	1	0	.	1	.
	paid	185	185
	programmed	1,150	200	150	.	800	.
cooperation	committed	2,974	692	384	.	1,898	.
	contracts	4	1	1	.	2	.
	paid	2,116	692	384	.	1,040	.
	programmed	3,377	750	427	.	2,200	.
projects	committed	24,008	.	618	5,295	18,094	.
	contracts	44	.	5	13	26	0
	paid	11,696	.	561	4,338	6,797	.
	programmed	42,110	.	490	5,720	17,460	18,440
study	committed	2,411	1,065	281	57	940	68
	contracts	13	3	1	1	7	1
	paid	2,196	1,065	281	57	725	68
	programmed	3,159	1,100	450	59	950	600

Marine Environment

		All	2014	2015	2016	2017	2018
MSFD analysis	committed	6,264,653	3,164,995	3,099,658	.	.	.
	contracts	10	6	4	.	.	.
	paid	5,109,973	2,856,731	2,253,241	.	.	.
	programmed	5,047,598	2,760,000	2,287,598	.	.	.
MSFD support	committed	11,678,177	.	.	2,805,484	4,269,790	4,602,903
	contracts	26	.	.	4	12	10
	paid	4,826,233	.	.	1,710,696	2,166,875	948,661
	programmed	11,389,664	.	.	2,719,664	4,270,000	4,400,000
emerging pressures	committed	1,217,940	.	537,940	680,000	.	.
	contracts	5	.	3	2	.	.
	paid	1,217,940	.	537,940	680,000	.	.
	programmed	1,600,000	.	750,000	850,000	.	.
regional coordination	committed	1,282,790	498,475	.	784,315	.	.
	contracts	4	2	0	2	.	.
	paid	1,282,790	498,475	.	784,315	.	.
	programmed	1,800,000	500,000	600,000	700,000	.	.

Scientific Advice

		All	2014	2015	2016	2017	2018
ICES	committed	9,000,000	1,600,000	1,600,000	1,600,000	2,400,000	1,800,000
	contracts	5	1	1	1	1	1
	paid	7,849,611	1,400,000	1,535,118	1,409,892	1,854,111	1,650,489
	programmed	8,900,000	1,600,000	1,600,000	1,600,000	2,400,000	1,700,000
JRC	committed	5,065,000	1,130,000	1,130,000	1,665,000	.	1,140,000
	contracts	4	1	1	1	.	1
	paid	4,205,458	1,130,000	1,130,000	1,603,458	.	342,000
	programmed	5,330,000	1,130,000	1,460,000	1,600,000	.	1,140,000
STECF	committed	3,686,500	410,000	820,000	820,000	821,500	815,000
	contracts	12	2	2	2	3	3
	paid	3,049,136	353,125	505,800	733,838	721,439	734,935
	programmed	4,264,000	410,000	820,000	1,000,000	1,000,000	1,034,000
cooperation on data	committed	2,771,333	795,226	.	1,976,106	.	.
	contracts	6	2	.	4	.	.
	paid	1,252,983	660,151	.	592,832	.	.
	programmed	2,800,000	800,000	.	2,000,000	.	.
studies	committed	14,206,790	2,592,850	2,987,917	2,248,524	4,640,568	1,736,931
	contracts	44	8	9	8	11	8
	paid	8,085,748	2,513,639	2,193,566	1,419,328	1,734,119	225,095
	programmed	20,540,000	3,050,000	4,800,000	2,390,000	4,900,000	5,400,000

Control and enforcement

		All	2014	2015	2016	2017	2018
Commission inspection	committed	3,662,966	560,827	1,067,139	705,000	700,000	630,000
	contracts	10	3	3	2	1	1
	paid	2,792,236	433,962	874,851	506,569	429,642	547,213
	programmed	3,826,934	515,000	1,080,967	800,967	800,000	630,000
IT services	committed	18,529,221	2,923,525	2,896,977	3,562,962	4,541,747	4,604,011
	contracts	277	23	50	53	73	78
	paid	16,879,437	2,722,532	2,878,008	3,308,637	4,237,466	3,732,795
	programmed	19,200,000	3,100,000	3,200,000	3,700,000	4,800,000	4,400,000
chartering patrol boats	committed	2,112,000	.	2,112,000	.	.	.
	contracts	2	0	2	0	0	.
	paid
	programmed	21,320,000	10,800,000	10,520,000	0	0	.
expert group	committed	833,000	250,000	60,000	.	288,000	235,000
	contracts	9	1	2	.	3	3
	paid	509,435	159,689	12,917	.	164,990	171,840
	programmed	925,000	310,000	65,000	.	350,000	200,000
study	committed	645,895	250,000	.	325,000	70,895	.
	contracts	5	1	0	2	2	0
	paid	631,780	250,000	.	311,621	70,160	.
	programmed	3,235,000	550,000	900,000	1,285,000	250,000	250,000
training	committed	540,000	.	330,000	210,000	.	.
	contracts	4	0	2	2	0	0
	paid	346,601	.	251,324	95,277	.	.
	programmed	779,690	164,690	345,000	225,000	25,000	20,000

Voluntary agreements

		All	2014	2015	2016	2017	2018
enhance enforcement	committed	4,552,768	279,282	1,569,757	339,914	1,670,000	693,815
	contracts	19	2	5	3	4	5
	paid	4,176,965	195,498	1,555,634	283,222	1,571,364	571,248
	programmed	4,910,000	280,000	1,615,000	370,000	1,670,000	975,000
improve functioning	committed	33,346,472	2,387,427	4,705,625	11,575,952	6,199,761	8,477,707
	contracts	75	10	15	20	9	21
	paid	27,600,096	2,230,634	4,339,957	10,258,627	4,922,492	5,848,385
	programmed	29,827,453	2,417,369	4,675,720	7,740,000	6,660,000	8,334,364
participation of developing countries	committed	1,701,538	137,288	207,000	285,300	1,071,950	.
	contracts	9	2	2	3	2	.
	paid	1,386,678	108,062	190,867	230,937	856,813	.
	programmed	2,037,000	140,000	357,000	290,000	1,250,000	.
research	committed	13,384,262	3,250,000	1,208,968	2,214,794	3,588,760	3,121,741
	contracts	38	4	9	8	9	8
	paid	10,333,666	2,841,446	1,059,201	1,662,344	2,536,051	2,234,625
	programmed	12,977,635	3,300,000	1,330,000	2,275,000	3,090,000	2,982,635

Advisory Councils

	2014		2015		2016		2017		2018	
programmed	1,750,000		2,750,000		3,300,000		3,300,000		3,300,000	
	committed	paid	committed	paid	committed	paid	paid	committed	paid	committed
All	1,750,000	1,647,554	1,750,000	1,658,956	2,700,000	2,137,498	2,908,861	2,532,340	2,728,871	2,264,326
Baltic Sea	250,000	229,945	250,000	200,000	300,000	240,000	300,000	240,000	300,000	240,000
Black Sea	208,861	167,089	203,871	163,097
long distance	250,000	213,271	250,000	235,758	300,000	268,303	300,000	258,780	300,000	240,000
Mediterranean	250,000	242,401	250,000	241,180	300,000	299,978	300,000	299,443	300,000	298,221
North Sea	250,000	249,225	250,000	250,000	300,000	250,597	300,000	284,412	125,000	123,008
aquaculture	300,000	146,984	300,000	240,000	300,000	240,000
market	300,000	136,644	300,000	240,244	300,000	240,000
north-western waters	250,000	249,756	250,000	249,561	300,000	245,631	300,000	268,253	300,000	240,000
pelagic stocks	250,000	240,941	250,000	247,994	300,000	272,843	300,000	294,119	300,000	240,000
south-western waters	250,000	222,015	250,000	234,463	300,000	276,518	300,000	240,000	300,000	240,000

Market intelligence

		All	2014	2015	2016	2017	2018
EUMOFA	committed	19,452,107	4,047,880	4,047,880	4,047,880	4,047,880	3,260,587
	contracts	5	1	1	1	1	1
	paid	16,843,637	4,047,880	4,047,880	4,047,880	4,047,880	652,117
	programmed	21,794,726	4,944,000	4,944,966	4,107,880	4,047,880	3,750,000
IT and observatories	committed	870,282	.	.	115,000	115,000	640,282
	contracts	5	.	.	1	1	3
	paid	697,782	.	.	115,000	57,500	525,282
	programmed	1,305,000	.	.	320,000	320,000	665,000
studies	committed	701,645	.	.	402,150	299,495	.
	contracts	2	.	.	1	1	0
	paid	701,645	.	.	402,150	299,495	.
	programmed	1,100,000	.	.	400,000	300,000	400,000

Technical assistance

		All	2014	2015	2016	2017	2018
FAME	committed	4,049,100	.	1,000,000	1,000,000	1,000,000	1,049,100
	contracts	4	.	1	1	1	1
	paid	3,719,410	.	1,000,000	983,375	737,925	998,110
	programmed	4,000,000	.	1,000,000	1,000,000	1,000,000	1,000,000
FARNET	committed	9,247,057	1,126,527	2,000,000	2,000,000	2,000,000	2,120,530
	contracts	5	1	1	1	1	1
	paid	8,623,688	897,975	1,989,500	2,000,000	1,741,850	1,994,363
	programmed	9,226,500	1,126,500	2,100,000	2,000,000	2,000,000	2,000,000
IT	committed	3,527,513	570,080	694,747	758,974	750,333	753,379
	contracts	61	12	11	13	10	15
	paid	3,362,576	523,390	689,433	758,974	749,287	641,493
	programmed	3,790,000	710,000	800,000	770,000	710,000	800,000
evaluation	committed	1,002,000	377,752	444,828	179,420	.	.
	contracts	3	1	1	1	.	.
	paid	1,002,000	377,752	444,828	179,420	.	.
	programmed	1,000,000	400,000	400,000	200,000	.	.
other	committed	793,135	357,000	70,973	190,400	74,763	100,000
	contracts	10	1	3	2	3	1
	paid	577,122	308,987	70,973	82,400	74,763	40,000
	programmed	575,000	180,000	.	190,000	25,000	180,000